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Delivery on the promise has been slow to come

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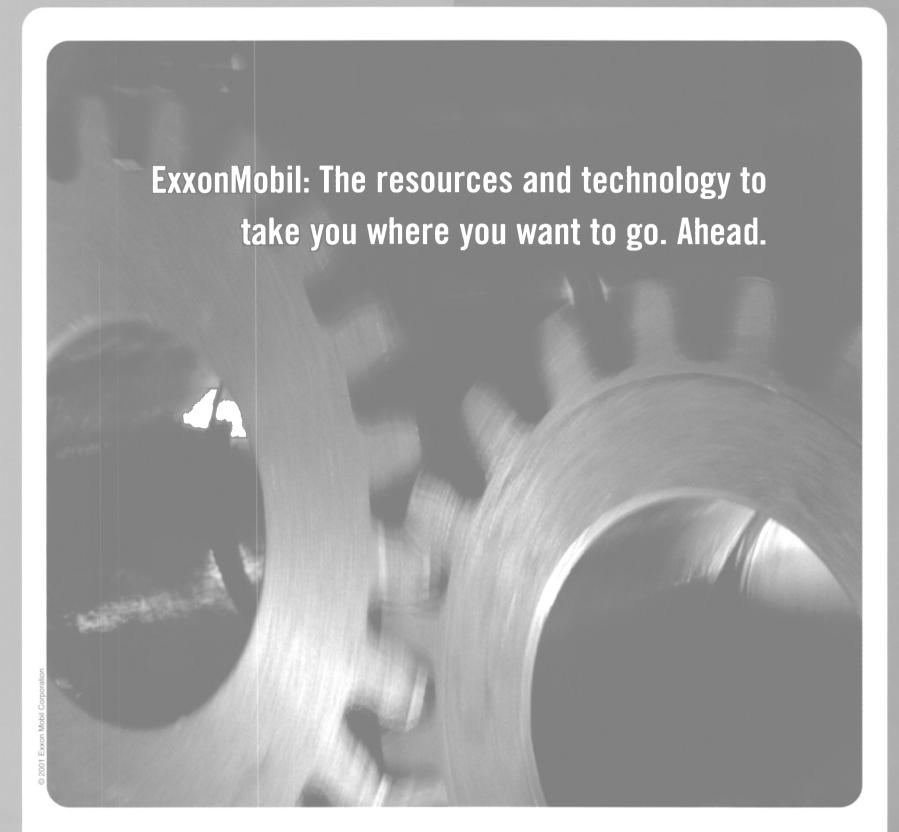
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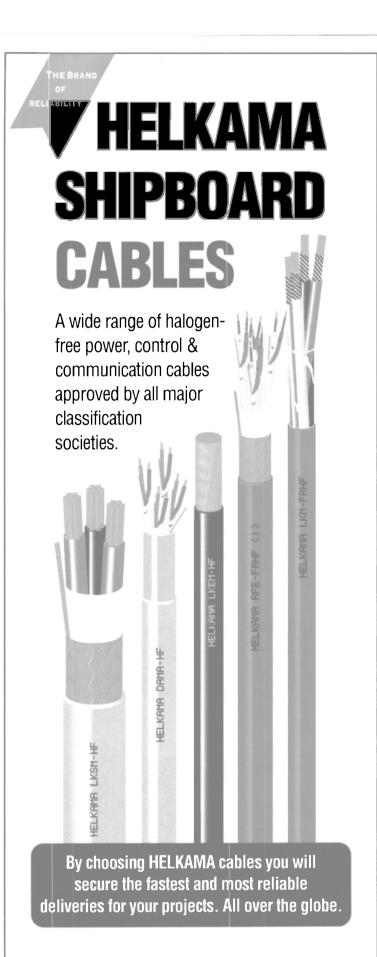
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ISSN-0025-3448 USPS-016-750

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Founder:

John J. O'Mallev 1905 - 1980 Charles P. O'Malley 1928 - 2000 On the Cover: Newport News Shipbuilding recently repaired steam turbine-powered MSC prepositioning vessel SS PFC Eugene A. Obregon during a 23-day availability at the yard. The 821 x 105.5-ft. (250 x 32.1-m) vessel, which is chartered through Waterman Steamship Corporation, underwent work, which included hull and deck preservation, crane overhaul, boiler re-tubing, emergency generator maintenance and regulatory body inspections. Pictured is NNS rigger Fred Jenkins, who is performing preliminary work on Obregon's propeller in preparation for its removal.

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Integrating security processes into the safety management framework is a top priority for maritime companies.

— by Capt. James S. Clarkson, Modern Maritime Group

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Maritime Reporter/Engineering News is published monthly by Maritime Activity Reports, Inc. Mailed at Periodicals Postage Rates at Waterbury, CT 06701 and additional mailing of

Postmaster send notification (Form 3579) regarding undeliverable magazines to Maritime Reporter/Engineering News, 118 East 25th Street, New York, NY 10010.

Canada Post International Publications Mail Product (Canadian Distribution) Sales Agreement No. 0970700. Printed in U.S.A.

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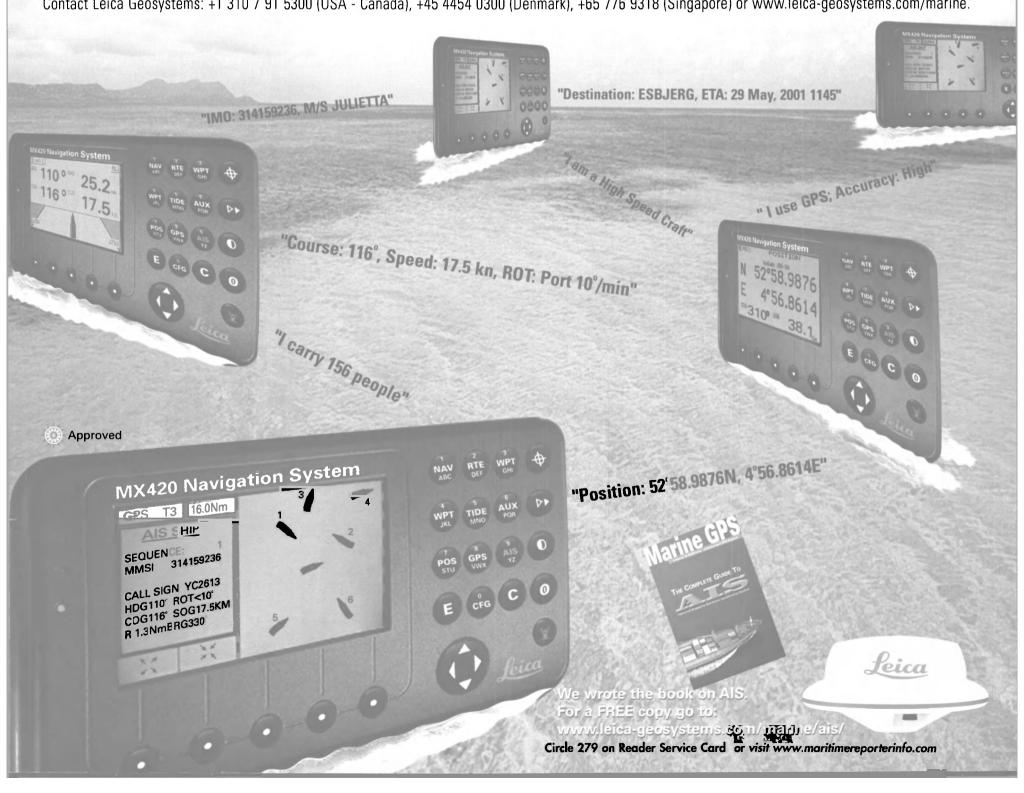
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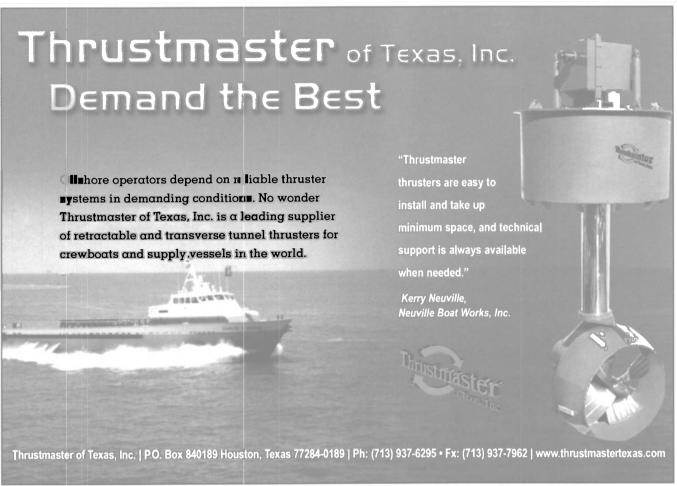
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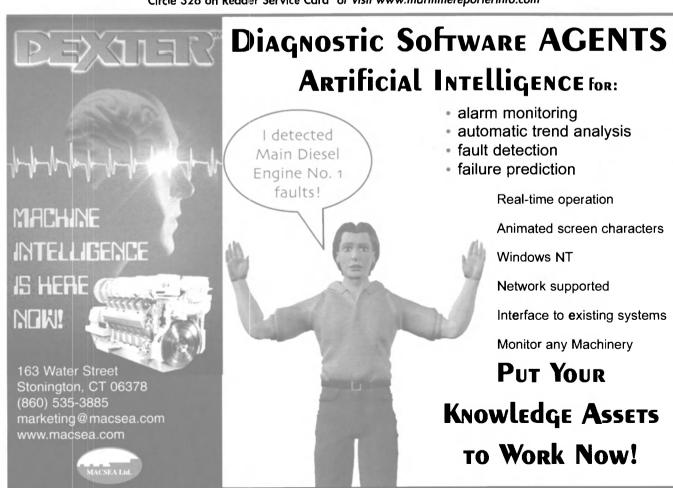
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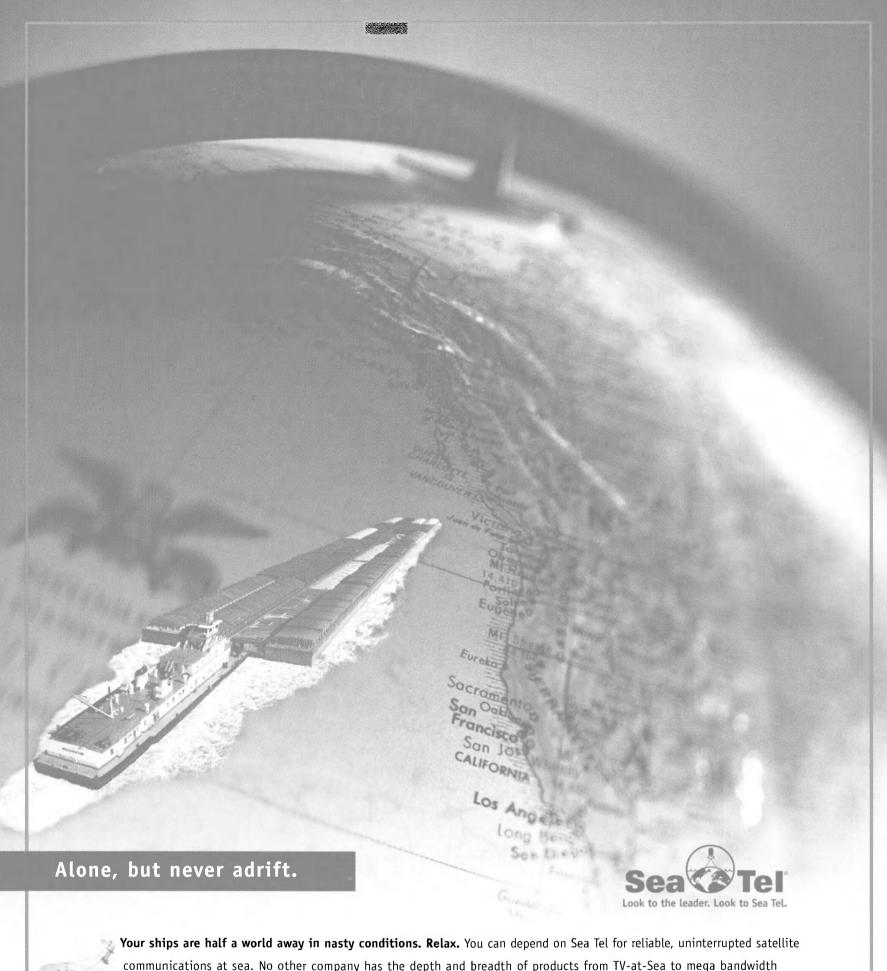
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### **Setting A New Course**

amifications and future fall-out on the world, nation and marine business from the terrorist attacks of September 11 will surely be a long, evolving process. It is impossible to conceive of what the next year will bring — business-wise — when it is difficult to project what is in store for the coming weeks and months. Gloom is surely the mood of the day, fed by daily reports of



plummeting freight rates and oil prices, as well as Chapter 11 bankruptcy filings, such as was recently announced by American Classic Voyages and Renaissance Cruises. It is, however, more critical than ever to realize that the sun, both literally and figuratively, will rise again.

While a number of good companies today are struggling with the very real prospect of going out of business, current conditions present a good buying opportunity for well-managed companies. Consolidation of companies that own, operate, build and supply equipment and services for vessels — already a naturally occurring trend — will likely be put on the fast-track in coming months. At press time, it appears that Northrop Grumman will come out on top in the competition to buy the crown jewel of U.S. shipbuilding, Newport News Shipbuilding.

Still, the very basics of owning and operating vessels, both large and small, will be forever changed. While the marine business is not the central focus on the war on terrorism, the waterways are considered to be a viable means of delivering terror, and as such, a number of security measures are coming into place. Companies that intend to prosper would be wise to evaluate and implement the best security plans today, as the secure delivery of cargo and passengers will increasingly go to companies that have a proven commitment to delivering both securely and on time. Captain James S. Clarkson, Modern Maritime Group, writes on current security strategies for marine companies in this edition, starting on page 76.





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# Towards the Intelligent Engine



by David Tinsley, technical editor

Providing a beacon for the industry by embracing the world's first, fully electronically-controlled two-stroke marine engine. Norwegian chemical tanker specialist Odfjell is starting to see operating benefits resulting from its pioneering step.

Long-run performance of the system applied to the main engine of the 37,500-dwt parcel tanker Bow Cecil last fall will have a signal bearing on shipowners' future commercial uptake of the technology, as encapsulated in MAN B&W's ME diesel program. In the meantime, the engineers aboard Bow Cecil have found the electronic system to be a valuable tool in optimizing combustion performance, facilitating engine tuning and adjustments in accordance with changing operating conditions and with regularly experienced, marked variations in bunker properties. The practical goal is to achieve the best combustion at every stage in the multiport, tramp-like trading profile that is the lot of the chemicals parcel carrier.

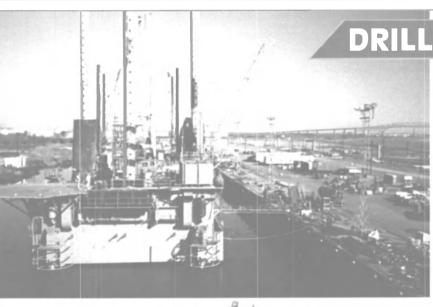
The constant and manifold changes in load and run-

ning speed associated with a trading pattern entailing frequent port calls and maneuvering provide a stern test of functionality, efficiency and dependability, and wholesale electronic operation under such circumstances is said to be meeting expectations. The electronic arrangements have also facilitated tuning to the widely differing ignition properties of the heavy fuel oil bunkered by the ship at seven points around the world. Furthermore, the system is regarded as an effective tool with which to meet tough criteria in certain ports on smoke emissions.

At the time of *MR/EN's* recent visit to the vessel in Rotterdam, during the course of a North European cargo discharge and loading pattern, the vessel's adapted main engine had logged nearly 4,000 running hours in full electronic mode. It is as yet too early to judge or quantify the overall impact of the flexible control methodology on fuel consumption. For sure, that will be a key determinant of the system's future selection by shipowners at large, along with considerations of rela-

tive maintenance costs and the requisite dependability. Under the agreement between Odfjell and MAN B&W, the systems and engine proper will be scrutinized over a period of 10,000 service hours, to verify the effectiveness and reliability of the concept.

At the end of that time, Odfjell will determine whether to run the plant continuously under electronically-controlled timing of fuel injection, exhaust valves, starting valves and cylinder lubrication, or to revert to conventional actuation using the retained camshaft. Well before then, since it will likely be the best part of another year before the engine has accumulated 10,000 hours in electronic control configuration, the Norwegian firm may decide whether or not to have a current newbuild parcel tanker equipped with a wholesale, camshaft-less ME engine. The current application of the concept in a demanding service environment at sea is the vital precursor to any move towards instilling true 'intelligence' in a low-speed propulsion diesel, whereby an engine would self-adjust





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and self-protect to changing conditions, and would thereby warrant and justify the designation 'Intelligent Engine'.

For its part, MAN B&W believes that the IE concept

offers the potential for reduced overall fuel consumption, because of the possibility to optimize fuel injection characteristics at many different load conditions, whereas a conventional engine is optimized for the guarantee load, typically at 90-100 percent maximum continuous rating (mcr). The designer and licensor also anticipates advantages in operational safety and flexibility, not

100 percent maximum continuous rating (mcr). The designer and licensor also anticipates advantages in operational safety and flexibility, not least for slow running, while the ability to set up the engine to meet varying exhaust gas emission limits arising from local controls is likely to become an increasingly important factor in favor of the IE system and ME engine versions.

Bow Cecil is a modern tanker, having been completed in 1998 by west Norwegian builder Kvaerner Floro, now Kleven Floro. The vessel's 14,200-bhp (11,520-kW) 6L60MC engine had been delivered with an ordinary camshaft system, but also prepared for fitting with the necessary IE elements. The electronic fuel injection and exhaust valve control systems are fitted on the engine's upper gallery, in parallel with the conventional camshaft.

Since the initial conversion to electronic format in the course of the vessel's trading operations in South-East Asia in November 2000, the installation has been switched several times back and forth between electronic and camshaft operation. Crew familiarity is now such that changeover can be accomplished in about one hour 40 minutes, possibly taking around 30 minutes longer when personnel less conversant with the system are involved. Since March this year, the vessel has been run continuously with her engine under electronic control, representing an unbroken service period accounting for 3,180 of the 3,960 hours clocked up at the time of *MR/EN's* visit.

#### High-Speed Debut on the Lakes

MTU Friedrichshafen has broken new ground

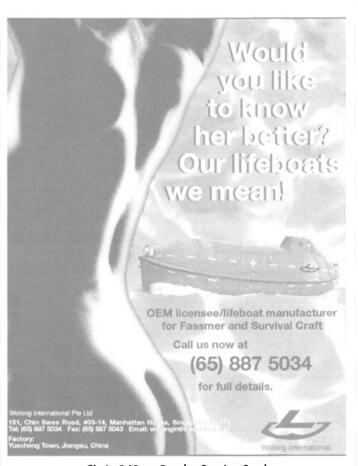


for the latest high-speed diesel technology, landing a deal whereby its potent 8000-series engines will be used to power a large catamaran

ferry intended for Lake Ontario operation. A 32,800-kW plant based on four examples of the 20-cylinder engine has been nominated for an Austal 282-ft. (86-m), RoRo equipped catamaran, designed to transport 774 passengers and 227 cars, or 10 trucks plus 70 cars, at a cruising speed of 42-knots. The vessel is intended to forge a new fast ferry link between Rochester and Toronto next summer, offering a 2.5-hour waterborne route alternative to a typically five-hour road journey.

The installation signals the incursion of highspeed diesel machinery into a market segment hitherto regarded as the province of powerful, medium-speed engines and gas turbines. It also highlights MTU's early commercial success with the 20V8000, which had attracted 32 engine sales in a period of little more than 12 months since its September 2000 unveiling at the SMM Exhibition in Hamburg.

The 8000-series ranks among the world's first fourstroke engines in the 8,000-10,000 kW segment to



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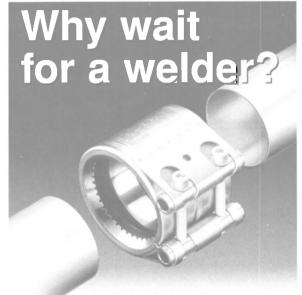
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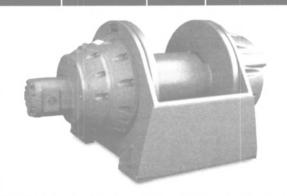
low engine speeds, enhancing overall fuel-burning efficiency and environmental compatibility. Compact size in relation to delivered power has also been a central tenet of the 20V8000 design project, mindful of the space constraints of the vessel types forming its target

marine markets.

The debut order for the design announced at last year's SMM show entailed four units at the 9,000-kW rating to provide an enormous propulsive power concentration of 36-MW in a mega-yacht of 453 ft. (138 m) contract-

ed by German shipbuilder Lurssen Werft. Besides the new catamaran RoRo ferry application, subsequent business has included a commitment to the 20-cylinder engine of 9,000-kW output for a series of all-diesel corvettes ordered by a navy in the Far East. MTU is now pursuing new opportunities for the 20V8000 in diesel-electric propulsion systems and as landside power generation plant, and also plans to roll-out 12V and 16V versions in due course.





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## FGH Announces Two New Contracts

Halter Marine, Inc. the vessel segment of Friede Goldman Halter, Inc. announced that it has signed a contract with an undisclosed customer to build a 332 x 74 x 25 ft. (101.1 x 22.5 x 7.6 m), double-skin, clean oil tank barge with an estimated 80,000 BBL capacity. This vessel meets the requirements of the OPA 90. Double skin barges and tankers are gradually replacing the single skin fleet, and are more "environmentally friendly."

This barge is similar in design to one currently under construction at the Halter Gulfport, Miss. facility.

Construction will begin at Halter's Gulfport, Miss. facility and take approximately 12 months. Although no new jobs will be created, the project is expected to sustain the facility's current workforce.

Anil Raj, COO said, "With multiple shipyards, our Halter Marine Company has the nation's largest experienced workforce and capacity for building double-skin barges. We are able to offer deliveries to meet the deadline and constraints of the Oil Pollution Act of 1990."

The Shipbuilders Council of America (SBC), in its October 3, 2001, statement, echoed earlier warnings from the Maritime Cabotage Task Force and the National Defense Transportation Association's Sealift Committee that construction of double-hulled tankers must increase dramatically to avoid a shortage of US-flagged ships. It is anticipated that demand could exceed supply by as much as 24 percent in the next three years.

Friede and Goldman, Ltd. the design engineering segment of Friede Goldman Halter, has also been awarded a new contract with a major drilling contractor to perform the design engineering for the upgrade of a drilling unit. The upgrade includes a new cantilever beam design as well as reinforcement of the hull. The two new contracts will have a value of approximately \$7.5 million.

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Maritime Reporter & Engineering News



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#### Vessel of the Month

## IZAR Races Ahead With New Transmed Ferry scope of the shipyard at Seville, where a substantial upgrading

By David Tinsley

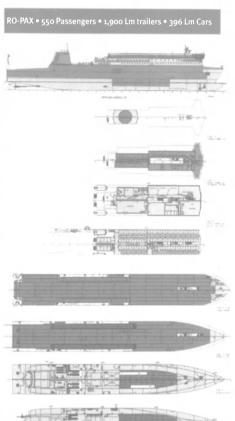
Testament to the Spanish state-owned group's determination to raise perfor-

IZAR is on track to deliver a high-grade RoRo passenger ferry only 20 months after contract signing. The launch of the 6,300-dwt Murillo a month ahead of

scope of the shipyard at Seville, and modernization program has

been set in motion. Earlier concerns over work continuity at the premises, Spain's furthest inland shipbuilding facility, have been allayed by





with the production of 70 double-bottom blocks for LNG carriers to be constructed by other yards within the group. Moreover, the agreement recently signed by IZAR with an Algerian ferry operator means that Seville is set to be entrusted with an additional RoRo, which will follow on from the yard's assignments in gas tanker block fabrication. Compania Trasmediterranea's 590.5-ft. (180-m) Murillo, and the 475.5-ft. (145-m) newbuild to be laid down for Algiers-based ENTMV, underscore the yard's advance in the RoRo and passenger ship sectors.

Investment to the tune of more than \$20 million is being spent on the yard to



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sharpen its competitiveness in the market for medium-sized vessels. Moreover, a plan for the construction of a new lock of 115 ft. (35 m) width figures prominently in proposals by the authorities to improve maritime access to the port,

along with the deepening of the fairway from 21 to 28 ft. (6.5 to 8.5 m).

While boosting the port's commercial scope, realization of the project would of course significantly increase potential newbuild size from IZAR's Seville facil-

ity, and better enable the yard to act on the opportunities it perceives in target markets.

The shipyard plays a vital role in the local economy and gives added industrial dimension to the Guadalquivir, which



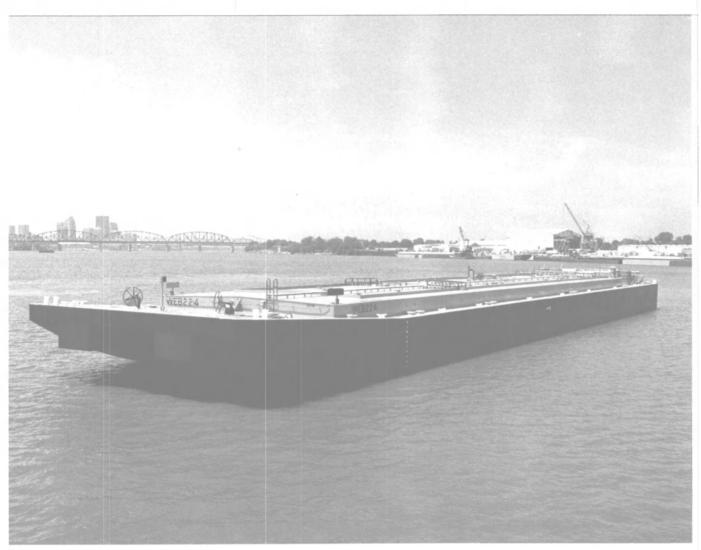


provides Seville with a 98-km conduit to the sea. Murillo is one of the largest vessels that can be delivered from the shipyard, given the present constraints imposed by the width of the lock connecting the industrial port area with the tideway. Its beam of 80 ft. (24.3 m) at main deck level is the practical maximum for transit through the existing

The design used by IZAR for a series of RoPax ferries built for the U.K. owner Cenargo International, manifested in the 22,152-gt Dawn Merchant and Brave Merchant of 1998-99, and in the Northern Merchant and Midnight Merchant of 2000, has provided the basis for the Trasmed ferry Murillo. The latter employs the same hull form and main dimensions, although the hull envelope has been optimized in the Spanish ship with increased RoRo capacity, surmounted by more passenger accommodation. There are also differences in the equipment specification.

Having an existing template, though, has undoubtedly contributed to the yard's efficient production of the latest vessel. At the time of MR/EN's visit, IZAR yard management expected to be ready to deliver Murillo ahead of the contractual delivery date. Trasmed had initially looked to phase the vessel into service in May 2002.

Two large, tilting ramps are located on either side of the garage section to provide conduits for freight transfer between the main and upper deck levels. As key elements of the cargo access equipment outfit designed and supplied by MacGregor to ensure the expeditious working of the ship in port, the ramps and integral end-flaps measure 180 ft. (54.9 m) overall, and offer a driveway breadth of 10 ft. (3.2 m). Each ramp can be lowered at either end by means of disconnecting hinges, and stows flush



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in the upper deck when not deployed, forming a watertight closure. Hoisting and lowering is affected by means of a wire system anchored at the deckhead, passing around sheaves and attached to pulling cylinders mounted within the ramp structure.

A hallmark of the preceding series of vessels delivered to Cenargo was the thoroughness with which the design was developed in respect of pertaining and foreseen regulations relating to passenger-carrying ferries. Accordingly, features such as flood control doors and associated, half-height longitudinal bulkheads have been perpetuated in Murillo

The jalousie-type, MacGregor flood control doors are arranged at the fore and aft ends of the longitudinal bulkheads which run for about half the length of the main deck, bordering the lanes on to which the tiltable ramps land. In the deployed position, the jalousie doors form barriers between each half-height bulkhead and the side shell, and are watertight at their base and vertical sides. When open, the flood doors stow parallel to the deckhead, ensuring unobstructed internal RoRo cargo movement and distribution via the hoistable ramps.

In the Dawn Merchant series, Cenargo chose to leave the underdeck spaces void, in keeping with the short-haul, fast-turnaround nature of its Norse Merchant Ferries' operating network. However, in Murillo's case, the lower hold volume has been used to augment revenue-earning capacity. By incorporating two short car deck levels in the underdeck areas available in the foreship section, the designers have provided an extra 396 car lane-m to supplement the 1,900 trailer lane-m on the main and upper decks. Fixed ramps are arranged between the main deck and deck 2, and between deck 2 and the tank top.

Another key difference that will influence the working of the ship in relation to the modus operandi applied to the British series is the concentration of all RoRo traffic movements on and off Murillo across a stern ramp. By comparison, the Cenargo sisters were delivered in drive-through configuration. Once again, the requirement for both bow and stern door access in the previous series was determined by the nature of the Irish Sea and English Channel trades, where rapid turnarounds in port and high ship productivity are operational and commercial necessities.

The Spanish vessel's hydraulically-actuated stern ramp/door has been constructed in one main section, hinged at the stern threshold and incorporating shore-end flaps and internal bridge plates to ensure smooth vehicle transition. Its overall length is 57 ft. (17.5 m),

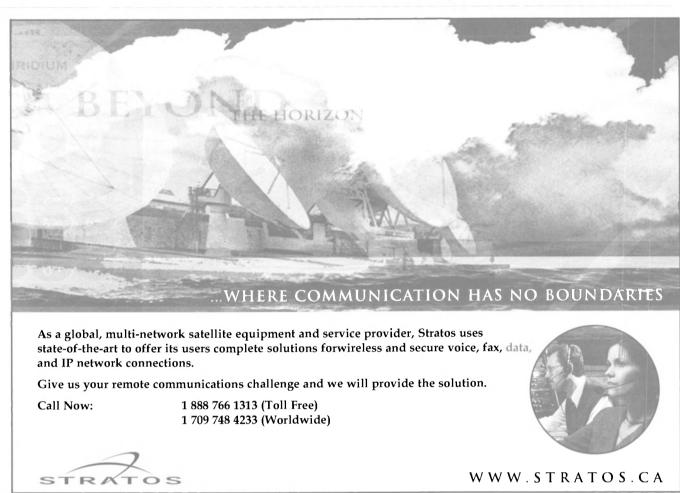
SPECTRA

and the stern opening provides a free height of 17 ft. (5.2 m) and clear breadth of 59 ft. (18 m) for freight.

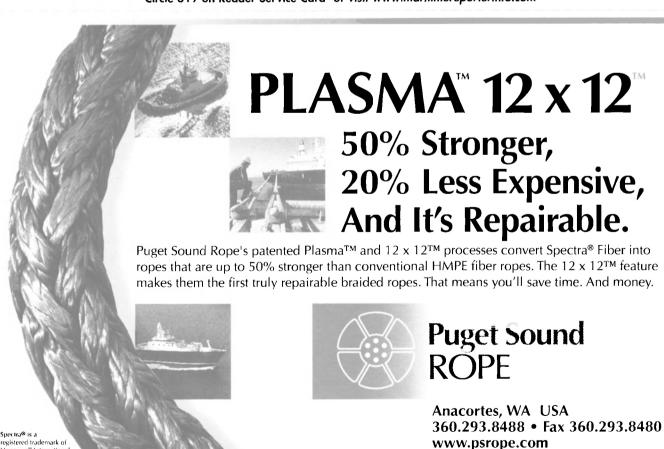
Murillo has a longer superstructure than the earlier ships from Seville, since it has been fitted with accommodation for 546 passengers, more than double that incorporated in the Dawn Merchant class, and a factor of the different trading scenarios and operational objectives of the respective owners. Cabin berths are provided for a total of 396 passen-

gers, including 300 in four-berth cabins and 76 in two-berth cabins.

A Wartsila-Lips package encompassing main and auxiliary engines, and shafts and propellers has been supplied to the new Trasmediterranea vessel,



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whereby the propulsion plant has been dimensioned to ensure a rapid service speed of 22.8-knots. Despite the increase in both RoRo intake and passenger capacity, its speed has only been penalized by about half a knot compared with the Cenargo ships. Four nine-cylinder examples of the Wärtsila 38-series engine drive pairs of Lips controllable pitch propellers through Reintjes reduction gearboxes.

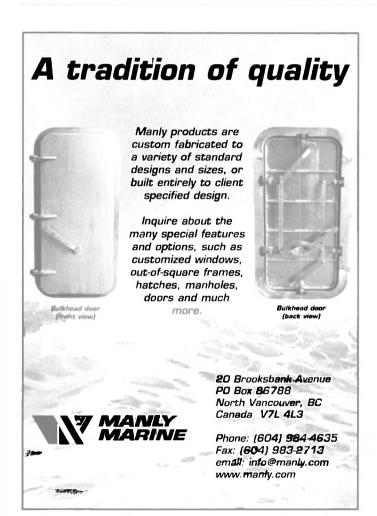
The nomination of the 380-mm bore, medium-speed design in its original A version, as opposed to the 10-percent more powerful B-type, gives unit ratings of 8,075-bhp (5,940-kW) and a consequent, overall power concentration of 32,300-bhp (23,760-kW). All four engines were produced in the Netherlands at Wärtsila's modernized Zwolle plant.

The rotational energy of the prime movers will be harnessed to greater purpose through the expedient of a power take-off (PTO) on each gearbox. In each case, this will drive a shaft alternator sized to give 1,400-kW at 1.800-rpm, serving at-sea electrical power needs. Additional and alongside electrical energy requirements will be covered by an auxiliary installation based on three 1,360-kW Wartsila diesel gensets. The preceding RoPax quartet from Seville had a more extensive shaft alternator installation, using four such units, with a commensurate reduction in the auxiliary engine outfit.

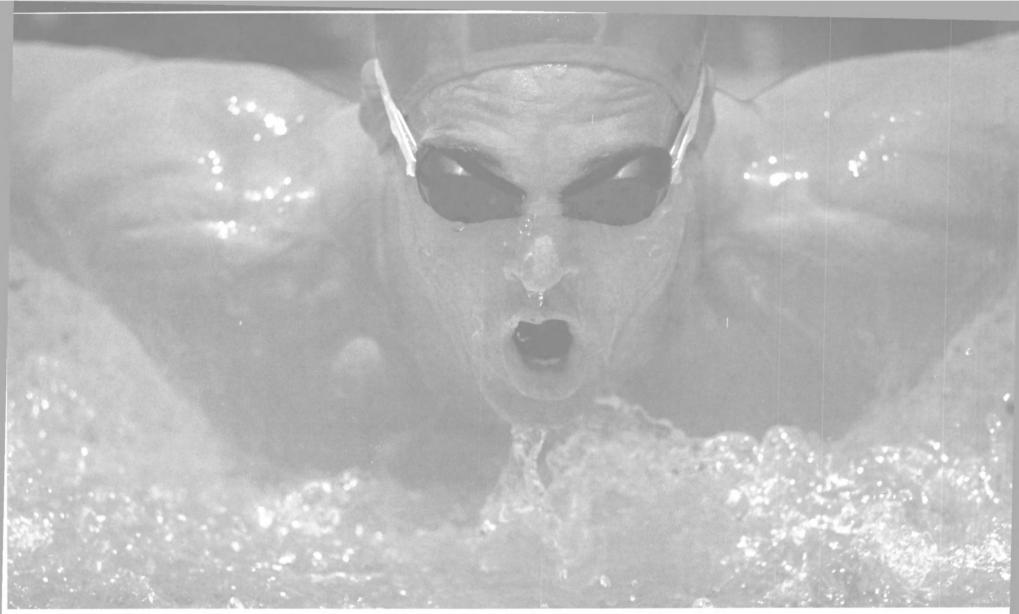
Murillo's pair of 1,300-kW bow tunnel thrusters from Brunvoll will place a substantial, intermittent load on the system, in conferring the requisite maneuverability to which the vessel's flap-type rudders and variable pitch main propellers will also be contributory. In the interests of both passenger comfort and freight security, the Trasmediterranea ferry has been fitted with Mitsubishi retractable fin stabilizers, while vessel movements during loading and unloading will be kept within certain criteria through the intervention of an automatic, Intering antiheeling system.

Murillo, named after the 17th century painter from Seville, is to be phased into the route network linking Spanish mainland Mediterranean ports with the Balearic Islands. The vessel will be the third, full-displacement RoRo passenger ferry newbuild to have been commissioned into the Balearic traffic since the summer of this year, when sisters Sorolla and Fortuny were introduced. The latter, each arranged for 1,000-passengers and about 98 trailers plus 165 cars, were delivered by privatelyowned shipbuilder Hijos J.Barreras, in Vigo, and the IZAR yard at Puerto Real, respectively.

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#### Vessel of the Month

Although Murillo embodies a different design to that of the two new RoPax sisters, she similarly displays the requisite flexibility to enable use in different services with impunity.

Significant in a Balearies context is the vessel's design draft of 21 ft. (6.5 m),

compatible with the needs of working into the Menorcan port of Mahon. Sorolla and Fortuny have been assigned to the prime routes connecting Barcelona and Valencia with Palma di Mallorca.

Compania Trasmediterranea sees a clear link between this year's improve-

ment in revenues and economic performance and its investment in new ferries of higher standard and increased capacity, efficiency and productivity.

#### Main Particulars - Murillo Classification . . . . Lloyd's Register Length o.a . Length b.p. .553 ft. (168.7 m) Depth, to main deck ...... Design draft Deadweight, design draft ...... ...6,300 dwt Passenger capacity . . of which, cabin berths RoRo capacity 1,900 trailer lane m + 396 car lane m Freight intake .142 trailers Main engines ... ...(4 sets) Wartsila 9L38A Maximum output, four engines . .32,300 bhp(23,760 Service speed, design draft @ 85 percent mcr 22.8 knots

## Timothy Graul Marine Design Specializes In Variety

For the past 20 years, Timothy Graul Marine Design (TGMD), based in Sturgeon Bay, Wisc., has designed a full spectrum of vessels, most recently the three-mast wood schooner Denis Sullivan. The vessel, which is a re-creation of a 19th Century Great Lakes cargo schooner sailed last winter from ports in Florida and this summer has called upon a variety of Great Lakes ports.



The 83-ft. (25.2-m) Evening Star was designed by Timothy Graul Marine Design for Shoreline Marine of Chicago.

Other vessels recently completed by TGMD designs include a 96-ft. (29.2m) aluminum research catamaran for the University of Miami's Rosenstiel School of Marine and Atmospheric Science; a 120-ft. (36.5-m) ferry barge and 55-ft. (16.7-m) towboat for the State of Illinois built by Serodino of Chattanooga. In addition, Bay ship recently delivered the 83-ft. (25.2-m) Evening Star to Shoreline Marine of Chicago. The vessel, which was designed by TGMD, is USCG-certified for 340 passengers for architectural tours and sightseeing cruises. Another significant segment of TGMD's business is engineering conversions and repowering of vessels. On specific project that is currently underway will result in a 20-year-old boat that will be delivered next season with new engines, more passenger space and greater speed.

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#### NASSCO Wins \$708M T-AKE Contract

On October 18, 2001, the Naval Sea Systems Command (NAVSEA) awarded of a \$406.9 million contract for the detailed design and construction of the lead ship of the T-AKE Auxiliary Cargo and Ammunition Class to National Steel and Shipbuilding Company (NASSCO) of San Diego, CA. With the excercising of a contract option of \$301.6 million for the follow ship, the cumulative deal is more than \$708 million for NASSCO.

Major subcontractors are IMECO of Iron Mountain, MI; Hopeman Brothers Marine Interiors of Waynesboro, VA; Alstom Power Conversion Inc. of Philadelphia, PA; B.F. Goodrich, Fairbanks Morse Engine Division of Beloit, WI; Point Eight Power Inc. of Belle Chasse, La.; Lake Shore Inc. of Kingsford, Mich.; Performance Contracting Inc. of San Diego, Calif.; John Crane-LIPS of Scarborough, Maine; and SIPCO of Willis, Texas.

The T-AKE Class was designated the "Lewis and Clark" to honor the two explorers who led a visionary project that was to become one of American history's greatest adventure stories. The first ship will be Lewis and Clark (T-AKE 1) and the second ship will be Sacagawea (T-AKE 2).

The ships are designed to provide a two-product shuttle ship replacement for the aging Combat Store (AFS) and Ammunition (AE) shuttle tleet ships. The vessels will be built almost entirely to commercial ship standards, manned by Government civilian mariners, and operated by the Military Sealift Command. The ships will have the capacity to handle ammunition and combat stores-including dry, frozen and chilled products, spare parts and consumables. Designed to operate independently for extended periods at sea while providing replenishment services to U.S. and NATO ships, the Lewis and Clark class ships will directly contribute to the ability of the Navy to maintain a forward presence. These ships will provide logistic lift from sources of supply either in port or at sea from specially equipped merchant ships. They will transfer this cargo (ammunition; food; limited quantities of fuel; repair parts; ship store items and expendable supplies and material) to station ships and other naval warfare forces at sea. As a secondary mission, these ships may be required to operate in concert with a T-AO class ship as a substitute station ship to provide direct logistics support to the ships within a battle group. The T-AO class ship, which carries liquid cargo, and the T-AKE class ship, which carries dry cargo, when operating together in lieu of a station ship, will provide the battle group with products equivalent to an AOE 1/6 class (fast combat support ship).

The lead ship and first follow ship are scheduled for delivery in March 2005 and September 2005. The contract includes options for up to 12 ships.

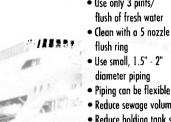
#### Manitowoc Tapped To Build USCG Icebreaker

The Manitowoc Company, Inc. also said that the United States Coast Guard has awarded Manitowoc Marine Group an \$82.4-million contract to build a new

Great Lakes ice breaker. The new vessel will measure approximately 240 x 60 ft. (73.1 x 18.2 m), and will displace 3,500 long tons. In addition to breaking ice to keep shipping lanes open on the Great Lakes, the multi-mission vessel will service aids to navigation, as well as per-

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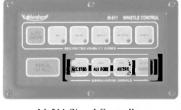
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forming search and rescue, pollution control, security, and law enforcement duties from its homeport of Cheboygan,

The vessel will be built at the company's Marinette Marine shipyard, and is expected to take more than three years to complete. The new ice breaker, which will be delivered in 2005, replaces the Mackinaw, a 290-ft. (88.3 m) Coast Guard cutter that was constructed in 1944.

#### **Austal Wins Two Contracts**

Australian shipbuilder Austal Ships and its U.S. subsidiary, Austal USA, have each secured contracts for new vessels. Austal USA - which was the creation of a new shipyard in conjunction with Bender Shipbuilding in Mobile, Ala. - has signed a contract for a 112-ft. (34 m) dinner cruise vessel with Island Queen Cruises of Miami, Fla. The yard has already enjoyed considerable success, and is counting on it's innovative high-speed craft to catch on for U.S. military work. The new order increases Austal USA's production to four vessels, adding to the two 150 ft. (45.7 m) crew-supply vessels and the 82 ft.(24.9 m) passenger catamaran currently under construction. Due for delivery in November 2002, the dinner cruise catamaran will operate in the Miami and Biscayne Bay area, offering a variety of charter options appealing to corporate and large private groups.

The vessel design centers on a Main Deck dining area for up to 200 seats and will also feature a large Upper Deck with bar and dance area and an open Sun Deck. Finishes such as stainless steel railings throughout, coupled with Austal's flair for interior design will significantly enhance the overall experience on-board. The hulls will be fitted out for a galley, a wash-up space and bathrooms. The catamaran will be powered by two Caterpillar 3406C diesel engines, each rated at 310 bhp, driving FP propellers through Twin Disc Marine gears. Financing for the project was provided by Caterpillar Finance of Nashville, Tenn.

Austal Ships' new contracts comprise an order for three 156 ft. (47.5 m) passenger catamarans for New World First Ferry of Hong Kong, with an option for a further four vessels on completion of the first three.

#### Senesco Signs Contracts

Southeastern New England Shipbuilding Corporation (SENESCO) signed contracts for the construction of three barges and pier floats that have an estimated value of approximately \$3 million. The first contract is for the Hughes Marine out of New Jersey. The contract calls for the construction of a 160 ft. (48.7 m) deck barge. This project, the fourth such project Senesco has handled for Hughes, is expected to take eight

The second contract with Cashman Equipment of Boston is for the construction of two identical deck barges that are 180 ft. (54.8 m) in length and have heavy deck loading capabilities. The vessel will be used as a construction barge and will be able to hold 4,000 lbs. per sq. ft. Delivery is scheduled for February and March. The final contract is for the construction of pier floats for the MacMillian Pier Reconstruction in Provincetown, Mass. The contract is with AGM of Mashpee, Mass. This project is scheduled to be completed by spring 2002.



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## CIT: Takes Issue With Customs' Duty Calculation in Dry-Docking Case

By Thomas Z. Cheplo, Dyer Ellis & Joseph

The vessel repair statute (Section 466 of the Tariff Act of 1930, 19 U.S.C. § 1466) requires the payment of a 50 percent ad valorem duty on the cost of foreign equipment purchased for, or expenses of repairs made to, U.S.-flag vessels in a foreign country. The purpose of the vessel repair statute is to protect U.S. shipyards and to discourage vessel operators from taking their vessels abroad for the purpose of obtaining less expensive foreign repairs. The U.S. Court of International Trade determined that "section 1466 expresses the legislative policy designed to provide maximum protection to American shipyards." Mount Washington Tanker Co. v. United States, 505 F. Supp. 209, 214 (1980), aff'd, 665 F.2d340 (C.C.P.A. 1981). In the court's view: "It cannot be questioned that the protection of the domestic shipbuilding and repair industries was of paramount importance in the enactment of this legislation."

The U.S. Customs Service interprets and applies the vessel repair statute through letter rulings, but its interpretations of the statute have not been without controversy. One frequently contested issue concerns the manner in which Customs determines duties in connection with dry-docking expenses. Such expenses, or portions thereof, are not necessarily related to dutiable repairs that might be performed simultaneously with non-dutiable inspections and/or modifications for the convenience of the vessel owner. The leading case in this area is Texaco Marine Services, Inc. v. United States, 44 F.3d 1539 (Fed. Cir. 1994), in which the Federal Circuit determined that the cost of dry-docking

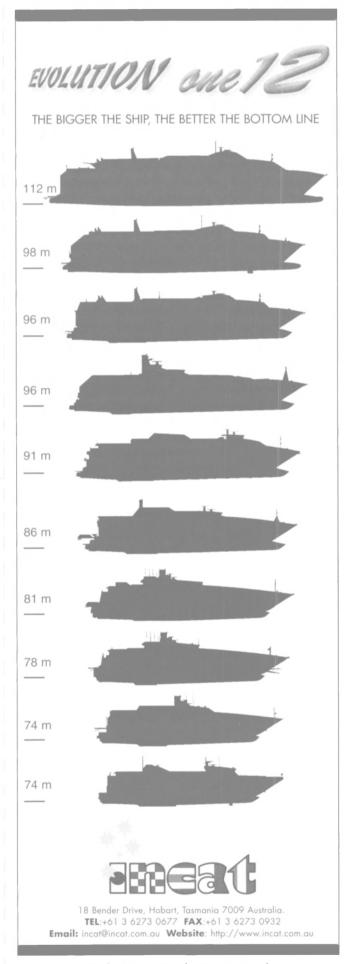
and any costs related to dry-docking are dutiable repairs, provided that such costs would not have been incurred "but for" the dutiable repairs. Application of the "but-for" test is relatively simple in situations

where the dry-docking is undertaken to perform either dutiable repairs or non-dutiable inspections and/or modifications, but becomes complicated where both dutiable and non-dutiable work is performed during the dry-docking (so called "mixed purpose" dry-dockings).

In a recent ruling, the Court of International Trade found the pro-rata apportionment used by the United States Customs Service in its application of the Texaco "but for" test to be "arbitrary, capricious, and in violation of the classification designated by Texaco." American Ship Management, LLC v. United States, Consolidated Court No. 99-03-00151, slip op. 01-105 (Ct. Int'l Trade, decided Aug. 17, 2001). The court denied American Ship Management's motion, and Customs' cross-motion, for summary judgment, stating that triable issues of material fact remain regarding the determination of dutiable expenses related to the dry-docking.

The American Ship Management case involves two vessels that were put into drydock to comply with mandatory United States Coast Guard and American Bureau of Shipping inspection and modification requirements. While in dry-dock, the vessels underwent dutiable repairs in addition to the non-dutiable inspections and modifications. To calculate

the total value of dutiable dry-docking expenses, the Customs Service used a pro-rata apportionment formula whereby it divided the cost of dutiable repairs by the sum of the total cost of dutiable repairs and the



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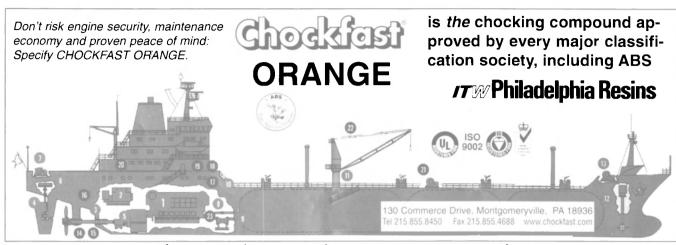
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total cost of non-dutiable inspections and modifications, and then multiplied the resulting percentage by the total dry-docking expenses.

Contrary to American Ship Management's contention, the court held that an apportionment of dry-docking expenses is not per-se illegal, so long as the dutiable dry-docking expenses undertaken solely for the purpose of repair and the nondutiable dry-docking expenses undertaken for a purpose either unrelated to repair or for a mixed purpose are clearly identified. However, the court condemned the particular apportionment used by Customs as arbitrary and in violation of Texaco.

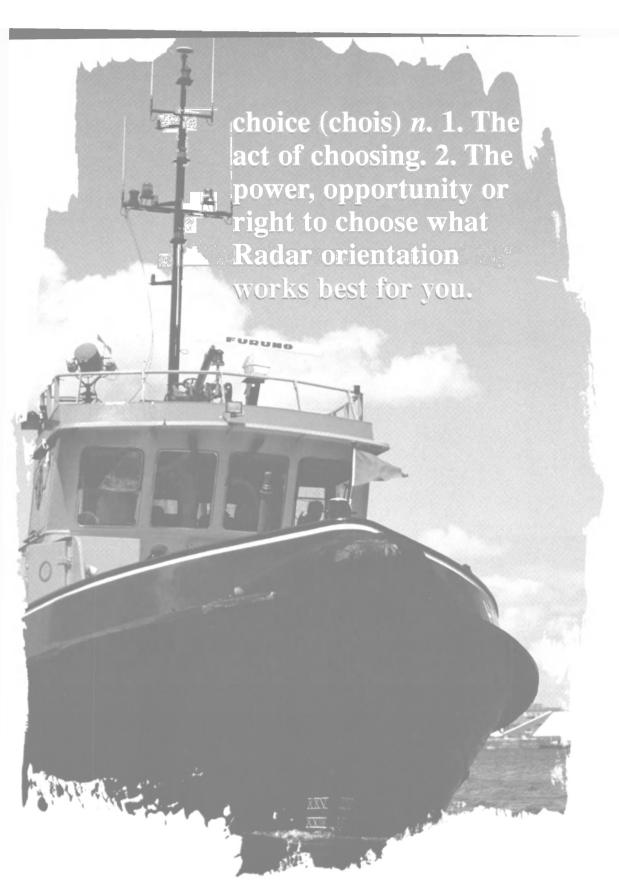
The court noted that the Texaco decision specified that "[t]he mere drawing up of a vessel on a dry dock is not a part of her repairs, but is rather a method of making an inspection of her to determine whether any repairs are necessary." Again citing Texaco, the court stated that "the cost of tugs is an inevitable expense of a mandatory inspection and, thus, is not dutiable." The court added that all maintenance charges in connection with the dry-docking during the period of mandatory inspection and/or modifications are nondutiable under Texaco, notwithstanding whether or not any repair was performed during the same period. The court stressed the importance of the timing of dutiable repairs relative to the completion of non-dutiable inspections and/or modifications, holding that "only the maintenance expense of dry-docking for the period of time in excess of that necessary for a mandatory inspection and/or modifications are dutiable under the Texaco test."

Judging from the Customs Service's past treatment of challenges to its interpretation and application of the Texaco case, a settlement in American Ship Management is unlikely. If the CIT's holdings are upheld, Customs may be forced to move from a percentage-based apportionment to a simple examination of timing in assessing duties related to dry-docking.

As a result, dry-docking expenses would not be dutiable where dry-docking is performed to carry out duty-free inspections and/or modifications, even if dutiable repairs are performed simultaneously. If, however, dutiable repairs are conducted after the time necessary for duty-free inspections and/or modifications has expired, then the cost of continuing the dry-docking from that point forward would be dutiable.

Thomas Cheplo is an attorney at Dyer Ellis & Joseph, P.C., a Washington, D.C. based law firm with a domestic and international practice involving transportation, shipping, finance, corporate, securities, legislative, environmental, and trade matters.

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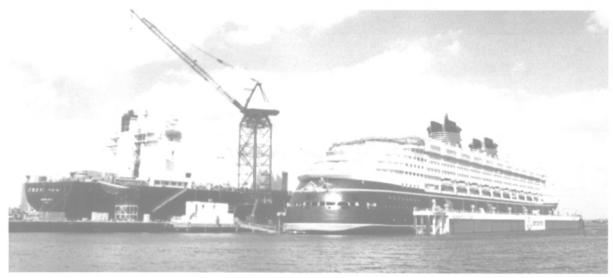


## NORSHIPCO Weathers the Economic Storm

A down economy, a disabled drydock and a nation under heightened security measures — not exactly the best position for a ship repair facility to be in — or so one would think. Norfolk Shipbuilding & Drydock Corporation (NORSHIPCO) however has managed to stay on top with its steady stream of government and commercial work coming into its yard. A member of the United States Marine Repair (USMR) group of ship-yards, NORSHIPCO, as well as its West Coast yard affiliates, Southwest Marine and San Francisco Drydock, have, according to USMR COO and NORSHIPCO president, Alexander Krekich, "weathered better than most."

#### By Regina P. Ciardiello, senior editor

With 70 percent of NORSHIPCO's work on the government side, the yard has still had a steady stream of commercial work. According to Krekich, the work that was performed on MSC ship M/V SSG Edward A. Carter was successful in terms of schedule, costs and customer satisfaction. The 950-ft. (289.5 m) vessel, which arrived at NORSHIPCO on March 1, 2001, is under a long-term charter to MSC. Owned and operat-



Military Sealift Command (MSC) M/V SSG Edward A. Carter (at left), which is owned and operated by Maersk Line sits alongside Disnev's Wonder at NORSHIPCO's Titan drydock.

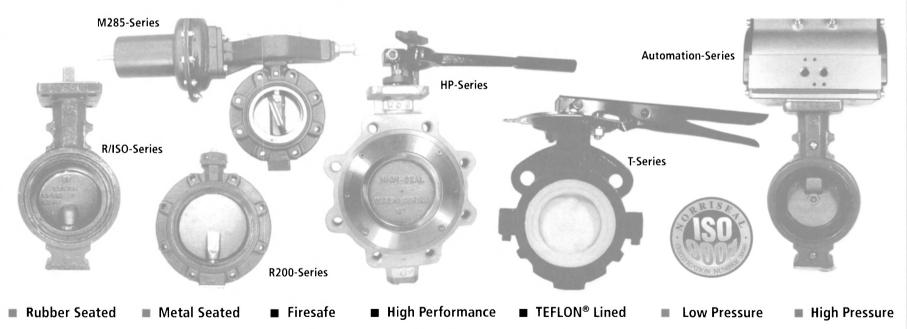
ed by Maersk Line, it was converted from a commercial containership to a self-sustaining, prepositioning Army ammunition containership— capable of transporting 2,500 20-ft. containers.

Strategically placed next to the Carter in the Titan

Drydock was Disney Wonder, which arrived at NOR-SHIPCO on September 12. Originally scheduled to

(Continued on page 27)





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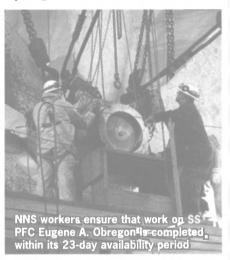
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## Newport News Shipbuilding: A City Within A Shipyard

For more than 100 years Newport News Shipbuilding has held the distinction as one of the largest shipyards in the Western Hemisphere. The 550-acre facility, which is situated on a two-mile stretch along the James River in Newport News. Va., is best described as "a city within a shipyard." MR/EN recently visited the vard to witness first hand how the worldfamous yard utilizes more than a century of know how and an unmatched wealth of technical capability to get ailing ships — from "shave and haircuts" to complicated reconstructions — in and out, on time and on budget.

By Regina P. Ciardiello, senior editor



For those who have never had the opportunity to visit one of the most prolific shipyards in the world — Newport News Shipbuilding — the most prominent feature is the company's 900-ton gantry crane, whose blue steel structure emblazoned with the company name across the front in block letters, is clearly visible from Interstate 664. The immense structure is one of the largest in any shipyard worldwide. The yard has long been a top choice for repair for the cruise industry, with an edge in this sector that is two fold. Aside from the fact that NNS is in close proximity to the cruise ship mecca of Miami, Fla., the yard also has the capacity and expertise to accommodate these floating cities with its Dry Dock No. 12, which at  $2,300 \times 250 \text{ ft.}$  (701 x 76.2 m), is designated as the largest in the Western Hemisphere.

Drydock No. 12 served as a home for Carnival's Paradise, which underwent emergency repairs of its starboard podded propulsion unit in July 2000. The job was unique in that it was the first ever Azipod repair to be performed in the U.S. — a fact that was confirmed by Becky Stewart, director of Ship Repair at NNS, "The Paradise Azipod repair was the first overhaul of an Azipod propulsion motor in the U.S. A number of cruise ships being built in Europe

have this new propulsion system. The work on Paradise will provide us with valuable knowledge for future electric drive work."

Four months later, NNS' cruise expertise again came into play when it was tapped by Celebrity Cruises to take on the repair of its new gas turbine-pow-

ered Millennium. The vessel, which experienced excessive vibration due to the slapping of water against its hull, arrived at NNS on November 18, 2000 for a quick, yet complete, fix in just three weeks.

(Continued on page 29)

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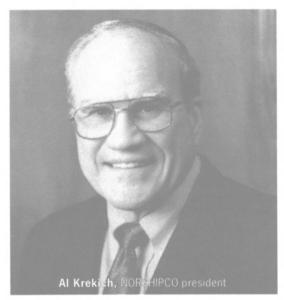
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(Continued from page 24)



arrive at the yard on the now infamous date of September 11, the vessel could not enter the drydock that day due to secu-

rity measures that were instilled immediately folthe lowing terrorist attacks.

Once the vessel was granted clearance into the yard, it underwent routine maintenance, drydocking and painting in a relatively short period of time — so that there was little itinerary interruption. Since this is a vital component of the cruise industry, NOR-SHIPCO met this request and provided Disney with a quick turnaround on the job. "You've got to make a commitment to maintain a quick turnaround," Krekich said. "Materials, workers — all the piece parts have to come togeth-

er; everything has to be a fine, integrated watch."

On the government side, NORSHIPCO worked on the cruiser USS Normandie, and according to Krekich, after all the numbers are in, will qualify for the Aegis Flag Award, which is given out by the vessel's project manager for superior work

performed on Aegis ships.

Despite a migration of commercial work from West Coast yards to the Asian yards, which has become recurring trend as a vast number of Chinese shipyards are taking business from even other traditional Asian competitors, Southwest Marine in San Diego, Calif. has done a stable amount of Navy work, as well as the company's Ingleside, Texas yard, which according to Krekich, "has had its best year ever."

Unfortunately however, NORSHIPCO had an inpleasant experience during the beginning of September while awaiting the arrival of an MSC ship that was to be housed in its Titan Drydock. As the ship was in the process of being drydocked, several of the dock's plates buckled. After being examined by the dockmaster, it was deter-

mined that there were signs of serious damage to the plates — some of which were already beginning to thin before the accident. While the repercussions from the accident seemed immense at the time — the yard had to divert three cruise ships jobs scheduled for this fall — workers bonded together and immediately began cutting out new plates and replacing them with new steel. According to Krekich, the drydock is expected to be up and running again by mid-November.

While the yard had to send Holland America's Amsterdam to GMD Shipyard in Brooklyn, N.Y. and Royal Caribbean's Grandeur of the Seas and Sovereign of the Seas to other competing yards, Krekich laments that NORSHIPCO will still come out of the situation on top — and better than

"This (the drydock accident) was more disappointing if anything," he said. "NORSHIPCO is continuing its efforts to include its share of the competitive commercial ship repair market and

> will continue to work with ship owners up and down the East Coast once the drydock is working again."

In the meantime, the yard will continue to focus its efforts on the government side - specifically with the Navy. Since the navy's newbuild program has been lean, for the past decade, repair and maintenance of existing ships has become more vital than ever.

In fact, according to Krekich, there have been discussions that the Navy will instill a major modernization program for aging cruisers, which typically have a lifecycle of

30-35 years.

"You've got to make a commitment

to maintain a quick turnaround —

all the pieces have to come together

and everything must be a fine,

integrated watch."

confirms the shipyard's ability to

provide a cost-effective, efficient

dry-docking process.

- NORSHIPCO president Al Krekich

#### Terrorism Hits Home

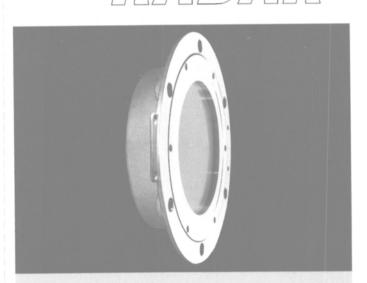
Since September 11, much has changed in the maritime industry specifically from a security standpoint. Case in point being when MR/EN visited NORSHIPCO during the middle of October, U.S. Coast Guard patrol boats were omnipresent around the yard's environs keeping a close eye on the cruisers and the MSC ships that was stationed

"Not much has changed in terms of the amount or degree of work and I don't believe that the events of September 11 will have a big impact on the repair industry," Krekich said.

He did say that security both around the yard and at ports will deal out a huge change to the industry.

"There is a definite increase in security with the presence of the Navy and Coast Guard patrolling the areas around the shipyard," he said. "Increased security in cargo handling will continue more than likely continue indefinitely at the ports as well."

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## Mobile Yard Stays Busy With Offshore Work

attacks in New York City and Washington, D.C., the offshore market in the Gulf of Mexico had shown signs of

Even before the September 11 terrorist weakening. However one shipyard — Atlantic Marine-Mobile — has reported a steady flow of work with the award of several, substantial offshore refurbishment contracts in recent months.

The shipyard in Mobile has a long history with the offshore market, but it notes that 2001 has been particularly busy. Semi-submersible and jack-up rigs have occupied the Mobile, Alabama facility throughout 2001. The influx of

#### Ensco's ENSCO 94 at Atlantic Marine Mobile

offshore work includes the following. ENSCO International's jack-up rig ENSCO 68, arrived in Mobile in late March. The rig was in the yard for routine maintenance and class inspection, including the installation of a new top drive and upgraded drill floor to increase its drilling depth capacity. The job included about 85 tons of steel replacement, and the yard accomplished the work 10 days ahead of schedule. ENSCO 94 immediately followed, and was scheduled to leave the yard in early October. It was in the yard for drill floor modifications to allow for the installation of a new derrick in order to increase its drilling depth capacity, as well. On this job, 85 tons of steel renewal was required. Atwood Oceanics' semi-submersible Atwood Hunter entered the yard in June for a major upgrade. Hunter will have all new crew quarters — accommodating 120 people installed, as well as a new 75-ton crane.

will be upgraded along with a complete renewal of the piping systems, to accommodate the rig's capacity o drill a well depth up to 25,000 ft. This was a substantial steel job, involving the replacement of about 750 tons of steel. Upon leaving the shipyard in October, hunter will begin a contract in the Egyptian territorial waters of the Mediterranean Sea for Burullus Gas-Company, drilling 11 wells.

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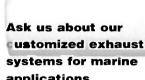
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(Continued from page 25)

The ability to get ships fixed quickly and correctly is particularly important to the cruise industry because of it tight itinerary schedule — extra time at the drydock results in lost revenue and passenger capacity. According to Stewart, the work on Millennium shaved off considerable amounts of time as a result of NNS' ability to lie out all the materials needed on the dock prior to the ship's arrival. Materials were produced on-site via the yard's computer aided design and manufacturing system and its massive 300,000 sq. ft. machine shop. "We can muster the resources to do anything," Stewart said. "We sometimes sub-contract work, such as painting and blasting, but the majority of the work is done inhouse."

#### On the Forefront

When MR/EN visited NNS in mid-October, it was not perceptible that the U.S. was in the midst of an economic downturn. The yard was abuzz with activity -- both on the repair and new construction sides. On the repair front, two vessels — the 821 x 105.5 ft. (250 x 32.1 m) Carnival Victory and 893 x 116 ft. (272.1 x 35.3 m) SS PFC Eugene A. Obregon - were in the yard for regulatory, as well as cosmetic work. Sitting in Dry Dock No. 12 for a 10-day availability was Victory, which was undergoing underwater hull blasting and painting, replacement of shaft seals, propeller and rudder inspections, open and inspection of sea valves and renewal of transitional frames in way of port and starboard stabilizers.

Situated in the yard's floating Dry Dock No. 1 was MSC prepositioning ship Obregon, which carries ammunition, supplies and military vehicles. The vessel, which is being chartered through Waterman Supply, has a 23-day availability at the yard for hull and deck preservation; ballast and cargo preservation; stern ramp preservation and overhaul; crane overhaul; boiler re-tubing; main and emergency generator maintenance; cargo crane and ramp testing; and regulatory body inspections via its classification society, ABS. The vessel will return to Jacksonville, Fla. upon its departure from NNS.

The ship, which is the second of a three-part repair contract granted to NNS by Waterman Supply, followed SS SGT Matej Kocak, which visited the yard in August. The final vessel of the series, SS Major Stephen W. Pless is expected to visit NNS sometime during December.

According to shipyard superintendent, Joe Adams, the rotor on the vessel's steam turbines will be replaced, as well as underwater hull and freeboard repainting. The vessel's helo and bridge decks will also be repainted. Adams added that since the vessel is more than 20 years old, regulatory work needs to be performed every two-to-three years --such as the cleaning and mucking out of its 12 ballast tanks, and blasting and painting of anchor chains.





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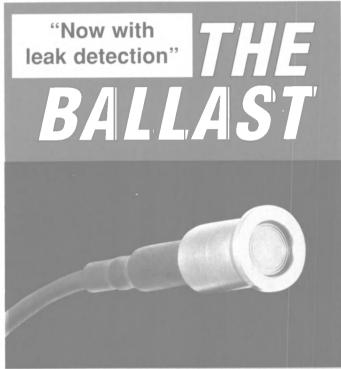
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## Shiprepair Forum Changes to Reflect Current Events

Changes in the international political and economic climate will add new urgency to the theme of the Shiprepair &

Conversion 2001 conference in London in November — gaining the edge in a competitive global industry.

Marking the 10th anniversary of the event, the conference takes place alongside the industry's leading exhibition in



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the Grand Hall, Olympia, on November 28-29.

A new pick-and-mix booking format offers cut-price entry to one or more of the four morning and afternoon sessions — giving delegates, exhibitors and visitors more scope to take part in both the conference and trade show, which will feature a record 360 exhibitors.

In a further innovation from organizers Lloyd's List Events, a pre-conference workshop on November 27 — held in conjunction with the annual meetings of the trade associations AWES and SSA — will focus on negotiating newbuild, conversion and repair contracts.

In the main conference, the impact of world events will be assessed by speakers and in open debate at a time when the industry is already facing up to the demands of legislation, rationalization, modernization, diversification and competition.

Following the keynote opening address by Malta Drydocks chief executive **Peter Moore**, Acason's analysis forms part of a strategic market review in Session 1 chaired by Shell International fleet manager **Ken Graham**.

The review includes a comparison of global repair yard capacity and demand; a paper on modern shipyard trends by **David Ring**, chief executive of A&P Holdings; and an appraisal by ABS Europe assistant chief surveyor **Joseph Riva** of technical and legislative changes including the phasing out of single hull tankers and tougher survey regimes for older vessels.

There will also be a study of the causes and consequences of yard consolidation by MRC Business Information senior analysts **Mark Williams** and **Jenny Tok,** who observes.

Session 2 starts with a geographical review featuring Graig Shipping CEO **Hugh Williams** on China and a vision of European yards in 2020 by Fin-

cantieri Palermo chairman Vito Busalacchi, who also heads the AWES shiprepair group.

The session ends with a reprise of last year's highlight, a state of the industry debate introduced by chairman and ShipCare editor Alan Thorpe. Speakers include Jose Luis Moya, IZAR managing director; Willem Geistdorfer, general manager of P&O Nedlloyd fleet management; Robert Pucnik of Petromaritime Consulting; and Det Norske Veritas technical director Tor Svensen.

Day one of Shiprepair & Conversion closes with the event's prime networking opportunity, a Lloyd's Register cocktail reception open to all delegates and

Session three on day two of the conference opens by examining the owner/yard interface. Factors affecting yard selection will be outlined by Eddie Bucknell, fleet technical manager of Columbia Ship Management; Lloyd's Register marine director Alan Gavin reviews changes in Class aims; and Chamber of Shipping senior manager Donald Chard will put the case for a standardized shipyard contract.

The rest of the session is devoted to new business technologies. Papers include innovation in blasting by John Odwazny of Ultrastrip Systems; and Tecor managing director Carlos da Maia; maintenance systems by Morten Steen Martinsen, ship management director at Jo Tankers; management support software by V Ships Consulting managing director Martin Stafford; and diversification into the FPSO conversion market by

Petromaritime's Robert Pucnik.

Session four spotlights repair and conversion case studies, including analysis of Great Lakes bulk carrier upgrades by Alan Thoms, president and CEO of CSE Port Weller Drydocks, and a detailed review of the uses of sandwich plate construction by Intelligent Engineering director David Sanders.

The session and conference ends with a debate on critical industry issues including the ramifications of the global political and economic out-

Together with feedback from earlier sessions, other topics earmarked for discussion include the impact of Port State Control and whether tough new quality standards mean more repair work or increased scrapping.

The November 27 pre-conference workshop on contract negotiation is being held at London's Commonwealth Institute in Kensington High Street.

Examination of the key points, pitfalls and differences involved in newbuilding, repair and conversion contracts will be underlined by a mock negotiation.

Speakers include Ian Garrard and Simon Curtis, partners in Curtis Davis Garrard; Guy Mills, a partner in Mills & Co; and Katherine Birchall, manager of North Insurance Management, representing the North of England P&I Association.

Full exhibition, conference and workshop details are on the event website — www.shiprepairex.com which includes visitor and delegate registration.

There is also a conference registration hotline on Tel +44 1932 893 861.

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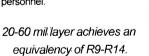
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## A&P Shipcare Stays Busy

A&P Shipcare has opened a new repair facility in Tilbury Freeport, London. The facility, which will support the nationwide, 24-hour, 365-day service already provided by the existing A&P

Shipcare network, comprises workshop facilities in the port capable of carrying out engine and mechanical overhauls, steelwork, pipework renewals and electrical repairs and installations. Also

available from this division are riding squads and procurement of ships spares.

#### A&P Shipcare Completes Repairs Aboard American Cormorant

The 52,092-dwt U.S.-registered Heavy Lift Vessel American Cormorant left Southampton on September 2 after its annual lay over during which A&P Shipcare - Southampton carried out various works. The 1975-built American Cormorant was in the Southampton area for a visit to the Combat Equipment Battalion in Hythe. The vessel, which arrived in Southampton on June 8 and departed on August 29, underwent various tank repairs which entailed bulkhead steel repairs, steel pipe refurbishment and repairs and replacement of heavy duty plastic pipe, a task which previously had never been carried out by A&P Shipcare - Southampton.

A&P also supplied steelworkers and riggers for de-lashing work of her cargo, which comprised three tugs, three landing craft, a crane barge, a flat barge and two LCM (small landing craft), when the vessel was berthed at Gillkicker Point, Solent on June 4.

#### **A&P** Grabs Hold Of Reefer Market

The reefer market has proved the most successful for A&P Falmouth throughout recent months with a total of six bookings for reefer ships from two separate owners. Falmouth is ideally located for the reefer trades on the ballast route from Northern Europe to loading ports in South Africa, Canary Islands and the Caribbean.

Amer Shipping's 13,312 grt vessel the Amer Choapa was the first to enter the shipyard during July. Work completed during the nine-day docking included blasting and painting, steelwork repairs, hatch cover repairs, main engine survey and overhauls to the rudder and tailshaft. Following the successful completion of the Amer Choapa, the 9,070 grt Amer Whitney arrived during early August for similar works covering a 10 day period. Having successfully completed both vessels, A&P Falmouth are now awaiting the arrival on 9th October of the third Amer Shipping vessel the 9.072 grt Amer Everest, for drydocking and survey.

Another major reefer vessel owner, Norway's Leif Hoegh & Co. ASA, also utilized the repair facilities of A&P Falmouth. The 7,743 grt Crystal Pride arrived during early September for drydocking and survey, which included hull preparation and painting and boiler and generator maintenance. Deck repairs included work on the cargo cranes and hatch covers. Following the Crystal Pride, her sister ship, Crystal Prince arrived in Falmouth for drydocking and survey during a 12 day period mid-September, and a third sister ship, Crystal Primadonna arrived at the end of the month with similar works completed, and left the yard on schedule on October

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## Cochin Shipyard Is Poised For Growth

One of India's largest and most sophisticated shipyards, Cochin Shipyard (CSL), has successfully completed major upgrade work for Oil and Natural Gas Corporation of India on its Jack-up-rig Sagar Shakthi

and Mobile Offshore Drilling Rig Sagar Bhushan. Both jobs, which totaled approximately \$2.2 million, were granted on the basis of a global tender against strict international competition.

Situated on the main sea lane, which links the Mediterranean with the Far East, Cochin boasts two of the largest docks in India measuring 837 x 141 x 29 ft. (255 x 43 x 9 m) and 886 x 148 x 39 ft. (270 x 45 x 12 m), serviced by cranes ranging between 10 and 150 tons. The yard also features a covered shop area of 35,000 sq. m, large steel stockyard and three quays measuring 951, 682 and 1,509 ft. (290, 208 and 460 m).

Sagar Bhushan's drilling capacity was upgraded for drilling up to 400 m water depth from the previous 300 m. Sagar Shakthi required erection of a Raw-water tower of 459 ft.(140 m) height and 66 tons in weight for the purpose of meeting the raw-water requirement for drilling operation at seas. For both vessels CSL procured. installed, tested and commissioned major equipment such as cementing units, top drive system, drilling instrumentation systems and solid control equipment. Extensive hull repairs were also performed involving approximately 1,050 tons of steel renewal, and overhauling and servicing of all rig cranes.

CSL has also diversified into Offshore engineering as part of its expansion drive. The shipyard had secured against international competitive bids, two projects, both of which were completed ahead of schedule. The first project entailed enhanced drilling capacity for 12 drilling platforms in Bombay High South.

From the financial side, the yard has a stronger net worth position and improved capital base to expand its ship repair capacity through the installation of a ship lift system that would provide five additional berths. The yard is also planning to set up marine workshops in various ports of India such as Chennai, Tuticorin, Mumbai and Cochin. The yard has already expressed its interest in melding with the setting up of Ship Repair Complex at the Kochi Port Trust in an area of 700 acres, which would provide various services such as floating docks, drydocking and lay of berth to vessels passing through international waters.

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#### Camacho Tapped To Lead Ship Repair Coalition

RADM Richard Camacho, USN (Ret.) was elected as Chairman of the National Ship Repair Coalition's Executive Committee. "I'm honored to serve in

this capacity," said Camacho. "The ship repair industry plays a vital role in protecting U.S. national security. I look forward to working with the Administration, Congress, and Navy to insure that our military has the resources needed to meet its security obligations."

Camacho is senior vice president of Business Development at United States Marine Repair where he is responsible for directing preparations of technical and cost proposals for all USMR shipyards.

The National Ship Repair Coalition is



RADM **Dick Camacho** was elected chairman of the National Ship Repair Coalition's Executive Committee.

the leading national trade organization for the U.S. ship repair industry. It is the only trade group that exclusively represents ship repair interests. Its members include Newport News Shipbuilding, NORSHIPCO, Southwest Marine. NASSCO, Continental Maritime, Earl Industries, Moon Engineering, PacShip, Marine Hydraulics Int'l, Tecnico, and Pacific Shipyards Intl.

#### HSR Completes GLM Rig Upgrades

The Offshore Division of Houston Ship Repair, Inc. (HSR) completed two rig upgrades for Global Marine. HSR was the primary contractor for the repowering and mud system enhancement stages of the Glomar Baltic I upgrade project. The Marathon LeTourneau Super 300 jackup drilling rig was repowered with five Caterpillar type 3516 TA V, 1,305 kW diesel generator sets, replacing the three existing EMD diesel engine driven 1,400 kW generators. HSR was also contracted to replace the two existing National 12-P-160 mud pumps with three National 14-P-220 mud pumps. HSR removed the existing generator and mud pump units, installed the new units and modified as necessary, the associated system piping and auxiliaries associated with the generators and mud pumps. HSR performed all the structural modifications necessary for the new installations. Additionally, the engineering for the structural modifications and the detail engineering for the piping systems were done by HSR. This project was carried out in Sabine Pass, Tx. (Rowan Facility) HSR was also awarded the contract for the re-powering of the CFEM, type T-2000-C, jackup rig Glomar Labrador I. The five existing Caterpillar D-399TA diesel generator sets were being replaced by five Caterpillar type 3516 TA V, 1,305 kW diesel generator sets. HSR also performed the modifications on the existing systems piping. This project was carried out in Port of Spain, Trinidad and was completed ahead of schedule.



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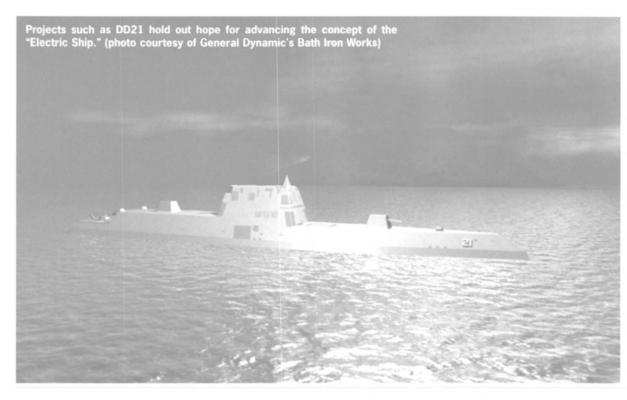


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By Scott C. Truver

"There is a powerful agent, responsive, quick, and easy to use, pliable enough to meet all our needs on board. It does everything. It supplies light and heat for the ship and is the very soul of our mechanical equipment. That agent is electricity."

— **Captain Nemo** in 20,000 Leagues Under the Sea

Jules Verne's classic novel first appeared in 1869. Today, the Navy is standing at the threshold of remarkable capabilities that Jules Verne could barely imagine-a "revolution at sea" akin to the change from sail to steam and from oil-fired plants to nuclear power. But the process for the Navy has not been easy. As a Navy integrated electric drive (IED) insider told me privately: "Innovation is one thing; if you're asking us to change the way we do business, that's something else entirely." And as theoretical physicist Max Planck understood: "An important scientific innovation rarely makes its way by gradually winning over and converting its opponents; it rarely happens that Saul becomes Paul. What does happen is that its opponents gradually die out and that the growing generation is familiarized with the idea from the beginning."

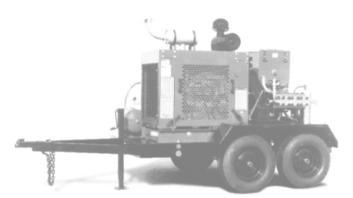
If the focus is on the post-2030 era, when most of today's fleet will be scrapped or sold to allies, only dim outlines of the future Navy are visible. If the focal point is moved closer, to, say, 2015, then about 65 percent of tomorrow's fleet is either under construction or in service today. Given this reality-and the engineering difficulties and costs of back-fitting IED and integrated power systems (IPS) to ships in service or under construction-near-term prospects for widespread introduction of electric technologies and systems are not promising.

Nonetheless, there are many targets of opportunity: Zumwalt (DD-21)-class land-attack destroyers (pictured above); later USS Virginia (SSN-774)-class submarines; LHA(R) amphibious ships; next-generation CVNX aircraft carriers: JCC(X) joint command and control ships; and the Coast Guard's Deepwater national security cutters. These opportunities are, however, clouded by the numerous top-down strategy and program reviews and transformation panels set up by Secretary of Defense *Donald Rumsfeld* and the quadrennial defense review process. The announcement earlier this year that the Navy was to hold completion of the source selection for DD-21 "in abeyance, pending the results of these reviews" could have a ripple effect on plans for IED and IPS in other ships.

#### Changing Focus Is Essential

In assessing the future effect of IED and IPS, the Navy must look well beyond propulsion and naval architecture benefits. Captain "Corky" Graham — the "archangel" of IED — talked about breaking the tyranny of the propulsion shaft. He outlined key benefits of electric drive: flexibility of internal arrangements, improved sea keeping through optimized

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#### U.S. Navy: The Electric Ship

weight distribution, increased redundancies and survivability, and better fuel efficiencies. As the USS Arleigh Burke (DDG-51) design manager, he pushed the advanced integrated electric propulsion plant; as commanding officer of Carderock Naval Ship Research and

Development Center, he believed electric drive was one of several "technology clusters" that needed to be pursued. That was 20 years ago-yet electric drive has not been installed in any major inservice or in-production Navy warship. Meanwhile, perhaps mirroring the

Navy's mid- to late-19th-century experience, other naval powers are investigating the possibilities. For example, the Royal Navy is installing electric drive in its Albion-class amphibious warships and has selected the advanced WR-21 intercooled and recuperative gas turbine,

IED, and IPS for its next-generation Type 45 destroyer.

As long as the focus remains on the hull, mechanical, and electrical (HM&E) aspects of specific ships, success will elude the Navy. But if it articulates what an all-electric Navy could be and puts programs and resources in place-for various future technologies and systems as well as IED and IPSsuccess will be much more likely. In short, it must embrace IED and IPS as catalysts for the wide-ranging, "leapahead" warfighting capabilities that President George W. Bush and his advisors seek for the Navy.

In January 2000, then-Navy Secretary Richard Danzig announced that the Zumwalt destroyers would be built with IED and IPS. A year earlier, he endorsed a Naval Sea Systems Command "Common Integrated Electric Drive" report calling for a corporate approach to ensure that technologies developed for one platform type can be applied to other platforms. "Changes in propulsion systems are fundamental and of fundamental importance," Secretary Danzig noted in his DD-21 announcement. "We are moving forward to embrace a technology-electric drive technology-and the integrated power system that comes with it, to drive Navy ships." Thus, a lot hangs on the future of the DD-21.

To be sure, there remain hotbedsmaybe "rice bowls" is more apt-of interest in IED and IPS in and out of the



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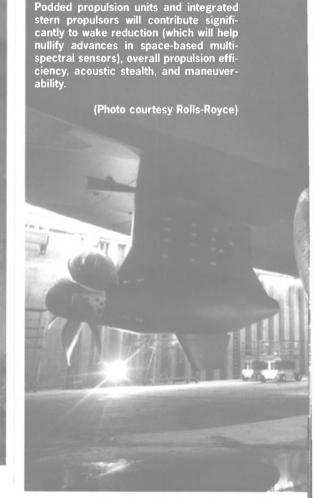


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Navy. Some are studying other technologies and systems, including hightemperature superconducting motors, new prime movers-such as advanced nuclear plants and next-generation gas turbines such as the WR-21 engine in testing-and direct-electric conversion from nuclear power. Others are concentrating on "downstream" technologies and systems for weapons, sensors, and passive and active defenses. The Office of Naval Research (ONR) has established a "swamp works" that is examining electric warships. Also, an ONRsponsored 13th future naval capabilities area for electric warships and combat vehicles has been put in place. The Chief of Naval Research, Rear Admiral Jay Cohen, has made the all-electric ship his top priority.

However, looking in from outside, the Navy's approach seems fragmented and ill coordinated, and it remains underfunded despite more than \$100 million spent on IED and IPS technologies and systems over the past decade or so (mostly by industry and academia). That is small change compared to the billions that have been allocated to weapons, sensors, command-and-control, and other systems. During the past ten years of declining Navy research-and-development funding generally, the fraction going to HM&E systems has declined. Still, sensor, combat systems, and weapon designers somehow seem to assume that modern HM&E elementsadvanced hull designs, modern propulsion systems, and sophisticated zonal electric distribution systems-will be in hand when needed. Several government officials conclude that Secretary Danzig's corporate approach cannot work unless the service overcomes its penchant for rice bowls, and a single

agency has the responsibility and authority to make decisions and allocate resources.

In August 2000, Senator **Trent Lott** suggested that the Navy establish a new high-level office to oversee electric drive in the fleet, as had been done with

nuclear power. His idea was rejected by the Navy, but it remains valid. In this vein, a July 2000 Congressional Research Service report concluded that "policy-makers might consider electric drive as not simply a proposal but a broader technology area that might



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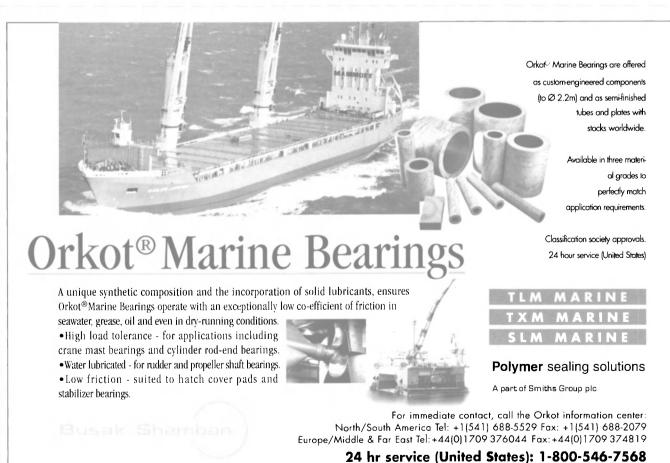
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#### U.S. Navy: The Electric Ship

require longer-term management and oversight and a series of research, development and procurement decisions stretching over the course of several years." The Navy's nuclear and Aegis programs provide good lessons (and interesting leadership and management contrasts) for meeting the challenges of technological innovation and change that electric drive presents. Clearly, a passionate champion and excellent leadership are needed-and total control over all aspects of the project is critical.

#### **Electrifying Benefits**

Assuming appropriate programs and policies are in place, numerous benefits have been forecasted by Navy, industry, and academic sources:

· IED and IPS will greatly enhance design flexibility and reduce internal volume requirements for ship machinery. Although the effect will vary among ship types, there will be a reallocation to combat systems (or other payload

requirements) on the order of 25 percent of an individual ship's internal volume that would have been devoted to propul-

- · IED systems will have minimal vibration and acoustic and magnetic signatures, good shock resistance, and excellent economies of operation throughout all speed regimes — a particular concern for gas-turbine prime movers.
- · IPS and IED will facilitate the implementation of modular architecture and standardized interfaces throughout the fleet, and will enhance the efficiency and effectiveness of ship design and construction.
- Development of small-, medium-, and large-application modular components for high-speed electric motors and integrated propulsors for all ship applications in a range of standard power generation modules will increase commonality throughout the fleet, regardless of prime movers.
- · Podded propulsion units and integrated stern propulsors will contribute significantly to wake reduction (which will help nullify advances in space-based multispectral sensors), overall propulsion efficiency, acoustic stealth, and maneuverability.
- · All ship's power will be available in the form of electricity for shipboard requirements. IPS will enable the instantaneous power switching and distribution among propulsion, ship service, and combat, weapon, and sensor systems without loss of loads or degradation in quality of power.
- All elements of a warship's signaturesacoustic, infrared, radar cross section, magnetic, visual-will be reduced, with much of that decrease attributed to IED systems.
- · Electromagnetic aircraft launch and recovery systems incorporated in design of the CVNX-class aircraft carrier will be much more reliable and effective than legacy steam catapults and arresting gear. Steam team will all but disappear in surface ships and-with future direct-electric conversion nuclear plants-in submarines as well.
- · Introduction of electrothermal chemical weapons and rail and coil guns will be facilitated.
- · Development of directed-energy and electromagnetic pulse weapons will enable fleetwide assets to disrupt electronic component and electro-optical sensors and detonate enemy warheads.
- Electromagnetic and laser shields will be installed in surface platforms. A possible modification of this system will offer advantages as a "cloaking device" to shield naval forces from surveillance and targeting systems-the ultimate stealthy warship.
- · Acquisition and fleetwide operational costs will be reduced significantly

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because of common components and systems. A total cost reduction of at least 20 percent will be realized throughout the fleet.

- Fossil fuel savings will be even more impressive-as much as 25-30 percent, depending on ship type. Industry data show that a DD-21 outfitted with the advanced WR-21 gas turbine and IPS and IED systems will on average cost approximately \$80 million less per ship for fuel throughout its service life than today's Arleigh Burke-class destroyer. (Multiplied by the 32 DD-21s in the Navy's plan, the life-cycle savings of some \$2.56 billion would be enough to add three ships to the program.)
- Electrical components will be much more reliable than the mechanical and hydraulic components they replace and they will be more easily instrumented, thus advancing automation and contributing to crew reduction.
- Training and maintenance will be facilitated and strengthened on a fleetwide basis. It will be easier to assign people with critical technical and engineering skills to all ship types, with little need for refresher training. Maintenance will be enhanced because of broad commonality among electronic technologies and components.

#### **Charting a Course**

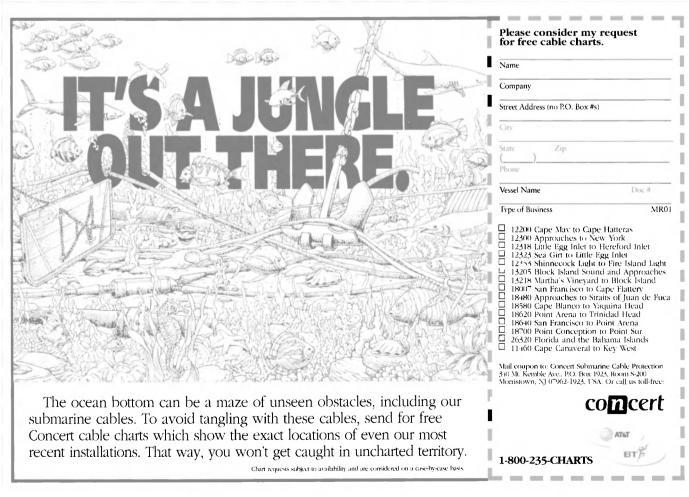
Hard on the heels of 20,000 Leagues, Jules Verne wrote Journey to the Moon, also published in 1869. A century later, Neil Armstrong walked on the moon, taking that giant leap for mankind. It is well past time for Verne's vision of an "all-electric" warship to be realized. If the electric-drive community in the Navy, industry, and academia is to be successful in achieving this vision, its focus must be not only on fielding electric-drive warships, but more broadly on what an all-electric Navy means for the nation and its naval forces. Electric drive and integrated power systems are vital warfighting elements of this future fleet-not simply HM&E programs competing against "sexier" weapon and sensor systems for scarce dollars, people, and time. The United States has the skilled people to do the job. Naval laboratories and engineering centers of excellence are without equal. Here and abroad, civilian-commercial industrial bases for advanced electric generators and motors, power-control electronics, solid-state rectifiers and inverters, and high-power switches stand ready to make the necessary leap to military applications-if an adequate return on investment can be garnered. Opponents finally seem to be dying out. A growing generation, familiar with ideas of IED and IPS from the beginning, is assuming positions of authority and responsibility. Integrated power and electric drive certainly can be catalysts for other "leapahead" technologies that the Bush administration desires. But still the Navy needs a champion. Where are the David Taylors, Hyman Rickovers, Bill Raborns, and Wayne Meyers of the all-electric Navy?

Dr. Truver is vice president, national security studies, and director of the Center for Security Strategies and Operations for Anteon Corporation in Arlington, Va. This professional note was adapted from his keynote speech at the Electric Ships Conference, 17 May 2001. Dr. Edward C. Whitman, the center's naval science advisor, assisted him in the effort.

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#### U.S. Navy

#### USS Mobile Bay Gets "Smart" at NASSCO

USS Mobile Bay (CG 53) recently completed an eight-month Extended

Dry-docking Selected Restricted Availability (EDSRA) at National Steel and Shipbuilding Company (NASSCO), the highlight being the installation of the SMART SHIP and All-Electric alter-

ations, the first time that both of these actions have been performed simultaneously. Mobile Bay will utilize data obtained during the two alterations in order to develop their modified manning

levels.

Numerous other jobs and alterations were also performed during the EDSRA. This simultaneous installation of SMART SHIP and All-Electric required extensive Ship's Force training to ensure the correct operation of new equipment. In addition, Mobile Bay was a returning forward deployed unit that had experienced a crew exchange just a few months prior to the start of the availability.

The Northrop Grumman SMART SHIP installation team also conducted 12 days of intensive crew training under the direction of NAVSSES installation managers Summer Clark and Bill Anderson.

#### Raytheon Marine to Supply T45 Destroyer's IBS

This month in Amsterdam Raytheon Marine will present its newest version of its integrated "BridgeControl." Raytheon Marine's new bridge console design will be installed first time on the new class T45 destroyer for the Royal Navy of the United Kingdom. The new design includes TFT screens for the main work stations like Radars, ECDIS and Conning display in modular consoles.

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#### DCS Wins Navy SBIR Contract For \$670K

Dimensional Control Systems (DCS) was awarded a \$670,000 Phase II Small Business Innovative Research (SBIR) contract from Office of Naval Research (ONR) to develop a dimensional variation control software tool specific to the shipbuilding industry. The technology basically adapts processes used in the auto and aerospace industry for more than 20 years, industries that have used computer simulation during product design to assess the impact of part and assembly dimensional variation on producibility.

The application of this technology in shipbuilding has the potential to allow shipbuilders to predict and resolve dimensional problems at the product definition stage.

Bender Shipbuilding has agreed to be a Beta Site for this development work. In addition, General Dynamics Electric Boat and Northrop Grumman Ingalls Shipyard will provide informational support for this effort.

Other shipyards and ship design firms which would like to participate should contact **Ramesh Kumar** of DCS at tel: (248) 786-0145 or email: kumarr@3dcs.com

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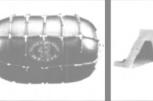


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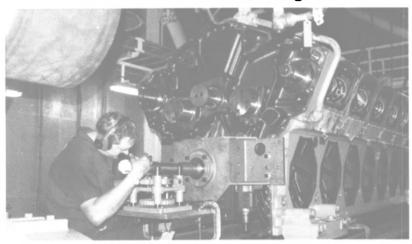
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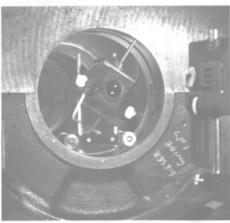
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#### Deepwater One Delivers \$2.3B Proposal to USCG

Deepwater One Team last month delivered a \$2.3-billion proposal to the U.S. Coast Guard (USCG) for the design and development of an Integrated Deepwater System (IDS) that will help the Coast Guard meet vital offshore

operational requirements into the 21st century. The team is led by Boeing and includes: European Aeronautic, Defense and Space (EADS); Construcciones Aeronauticas S.A. (CASA) of Madrid, Spain; Eurocopter, an EADS Company, of Marignane, France; John J. McMullen Associates Inc. (JJMA) of Alexandria, Va.; and Northrop Grum-

man Ship Systems Avondale Operations, a subsidiary of Northrop Grumman Corporation, located in New Orleans, La.

The Deepwater program is a \$12-billion, 20-year Coast Guard initiative to recapitalize the fleet of specialized ships, aircraft and sensors that operate in the deepwater mission environment, typically greater than 50 miles offshore.

Approximately 90 ships, 70 fixed wing, 130 rotor wing and 120 shore sites will be upgraded or replaced with an integrated system of surface, air, command and control, and logistics capabilities. New ships, fixed wing aircraft and helicopters will be introduced into the fleet as the Coast Guard's operational tempo increases and deepwater mission requirements continue to evolve, particularly in the areas of maritime safety, law enforcement, environmental protection and national defense.

A five-year contract with renewable terms is expected to be awarded in June 2002, when one winner will be selected as prime and will have responsibility for implementation of the new IDS.

Boeing has responsibility for the system integration, information and communications systems and logistics. CASA will concentrate on fixed aircraft and Eurocopter will supply rotary wing helicopters. JJMA will have responsibility for naval architecture and marine engineering. Northrop Grumman Ship Systems Avondale Operations will be the shipbuilder.

#### Ruston's RK270 Engines Power Offshore Patrol Vessels



Four Ruston 20RK270 engines generating a total of 30,200 kWb power one of the new Offshore Patrol Vessels for the Royal Brunei Navy.

The second of a three-part series of new Offshore Patrol Vessels for the Royal Brunei Navy, which was launched in June 2001 at BAE Systems shipyard on the Clyde at Glasgow is powered by four MAN B&W Diesel Ruston 20 cylinder RK270 engines. Producing a total of 30,200 kWb at 1,032 rpm, the engines provide each 2,000-tons displacement vessel with speeds of more than 30 knots. Mounted in pairs, port and starboard, the engines drive their respective propellers and shafting via a flexible coupling, shaft and gearbox. The main function of these OPVs will be littoral operations, protecting Brunei's offshore oil industry and safeguarding the nation's territorial

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## Cost Estimating: A Crucial Tool for Planning

job and you saw something that you about you purchasing it and I'm sure the

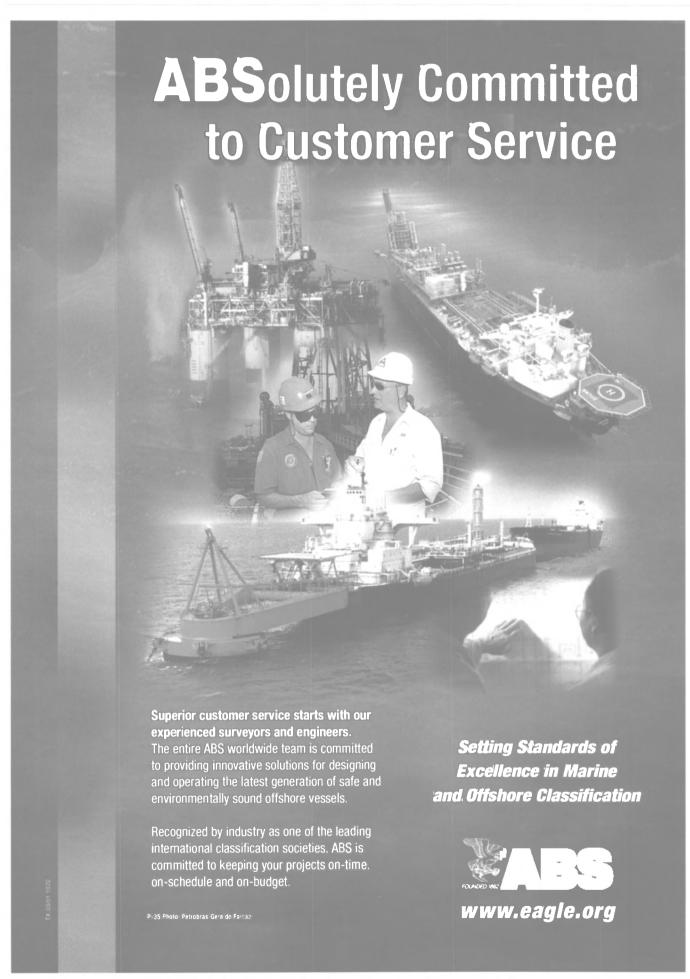
really needed to have, let's say it was a Remember when you had your first car. You asked your parents' opinion

first thing they wanted to know was what is the purchase price? Then they probably asked if you had thought about the additional costs such as insurance, maintenance and major repairs. But at this point, you were probably thinking of the improvements that you wanted to make to the car. Other concerns such as are you paying too much for the car may have come up. If it did, your response may have been that the price wasn't too high, but was your response based on emotion or did you really know? What your parents were asking for and what they were bringing to the table was that you should make an estimate of your total cash commitment.

Construction cost estimating in business serves the same purpose toward finding out what the total cash commitment is going to be. The estimating and evaluating process should go in steps so that business decisions can be made in steps. The construction cost estimate can influence strategic decisions, should you acquire one vessel or two, and tactical decisions such as, should you include an off-ship fire fighting system on your new tug?

The preliminary costs of a proposed project can be estimated based on a preliminary description of it. This gives the owner the first indication of their cash commitment for the project and is necessary to help prepare a preliminary cost benefit analysis of the proposed project. Components of a cost benefit analysis, in addition to the construction cost estimate of the vessel, include the cost of insurance, maintenance, repairs, operating costs, and projected revenue. From this initial step, a Go/No-Go decision can be made or the project can be modified in scope. The owner will be able to arrive at a decision, and at this point, will have managed his or her money well by spending only a small amount of it. As the project moves forward, the description of it will expand. A preliminary design of the vessel should be prepared by the owner's consultant and will be the basis from which a more detailed cost estimate can be done. This level of cost estimate is based on actual costs of similar vessels and can be broken down by group such as hull, machinery, etc. This will allow individual features within the design to be reviewed for their effect on the total cost of the project and can individually be the subjects of a cost benefit analysis. Now the vessel owner is prepared to make the next important step. Should the financial commitment be made to start a contract design, and should a financial commitment be made to proceed with the construction or conversion of the vessel?

To this point, the owners have not gone so far with their project that they've spent too much money. Would the owner have been able to make a good decision without having had the first project review, a preliminary



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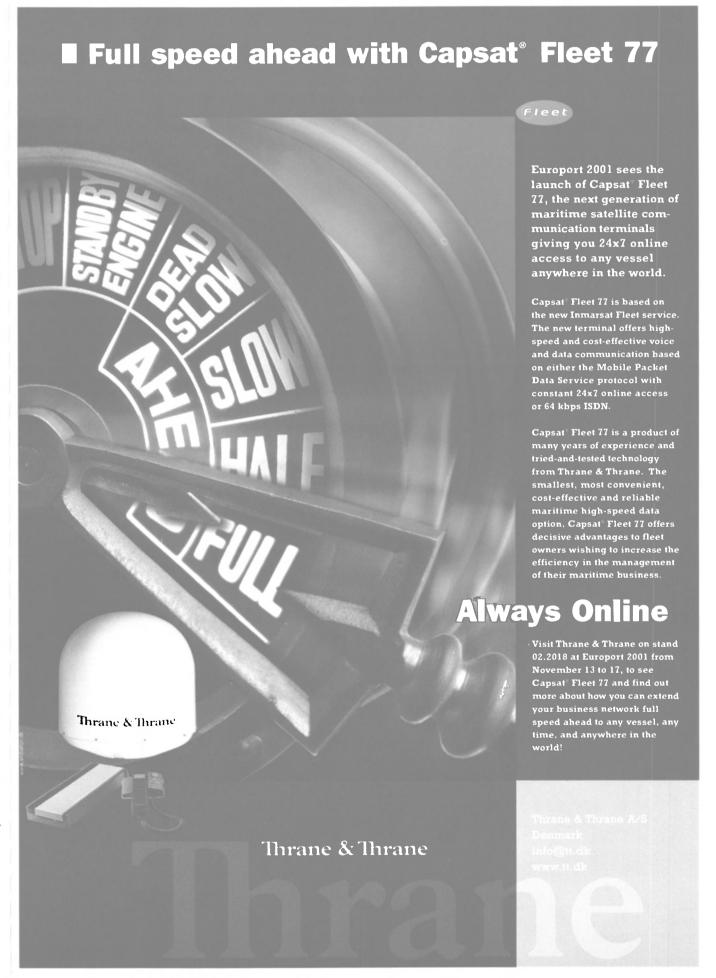
design, and two levels of a construction cost estimate? No, without a construction cost estimate, the decisions would have been subjective and the design features of the vessel would probably not have been reviewed. Making a decision without careful analysis of the vessel and its cost would be much worse than your having made an impulse purchase of that car you discussed with your parents. As the project moves on to the contract design phase, the owner should have his or her consultants prepare a construction cost estimate. Design features can be selected or rejected based on their affect on vessel cost, as a welldeveloped construction cost estimate will enable the owner to change plans accordingly. As you journey from contract design to the bidding process, the owner will be armed with data that has the vessel cost broken down by cost group. This will help in the selection of a shipyard, because the owner can compare the shipyard's estimates to his own. Large differences in the overall cost or among the cost items can be resolved before a contract is signed, and any differences in interpretation or intent can be resolved. Construction cost estimating is a serious responsibility for shipyards. They too need to understand what their commitment will be in labor, materials and services, and what their revenues will be for the project. The contents of the shipyard's construction cost estimate can be used to create a construction schedule that can be met and the owner, who has an estimate of his own, will be able to verify the ship-

About the Author: Jim Cole's career in the marine industry began in 1957. His 44 years of experience include preliminary and final design and cost estimating and control for new vessel construction, conversions and retrofits. He has worked with every type of commercial vessel from skiffs to offshore supply vessels; fishing boats to research vessels, covering sizes between 19 and 260 feet in length.

yard's schedule. Owners cannot afford to lose revenues by finding out too late that their vessel will not be delivered on time. Cost overruns and change orders are things to avoid as well.

The cost estimate, like a good sketch or draft of a document, starts the planning process out on the right track. If the client has paid for a well-based estimate, they will be able to forecast the amount of their capital commitment and can plan, schedule, and modify the design, if necessary, all in the interest of managing their money. The benefits of construction cost estimates are that they provide the client with dollar figures

that are vital to the proper budgeting, planning, and tracking of projects. This applies to repair projects, as well as new construction or conversion projects. A thorough estimate provides guidance for a project in the same manner as good navigational data is needed for a safe voyage.



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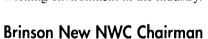
#### Workboat

#### Taylor To Head Tidewater

Dean E. Taylor, has been promoted to President of Tidewater, replacing William C. O'Malley, who will retain the positions of CEO and Chairman. Taylor was also appointed to the Tidewater

Board of Directors. Taylor was previously executive vice president with operating responsibilities for Latin America, West Africa and the North Sea. It is expected that Taylor will become CEO in March 2002, when O'Malley is scheduled to retire. Taylor is a graduate of Tulane University with an MBA from Boston University, and he joined Tidewater in 1979 following seven years of military service as a Naval officer.

"I am humbled and honored to be considered for succession to Bill O'Malley. I have been blessed with the opportunity to work closely with him, as well as with other great industry leaders, including his predecessor, John Laborde, during my 23 years here. I consider the opportunity to follow them a privilege of a lifetime. Shoes such as theirs are difficult to fill," Taylor said. "All who follow our company know Bill O'Malley's achievements at Tidewater. Besides the financial, which initiated a sea change in industry profitability, and the deepwater construction/acquisition program, which is putting Tidewater squarely on the deepwater map, I also consider his achievement in the area of improving Tidewater's safety performance to have been monumental. All of the Tidewater family is grateful to him for all that he has done, but especially for the safest working environment in the industry."



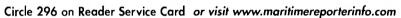
J. Ron Brinson, former port director and now special projects coordinator of the Port of New Orleans, was elected chairman of the National Waterways Conference, Inc., at the organization's annual meeting. Brinson succeeds Craig E. Philip of Nashville, president and CEO of Ingram Barge Co., who had served as chairman for the last two years.

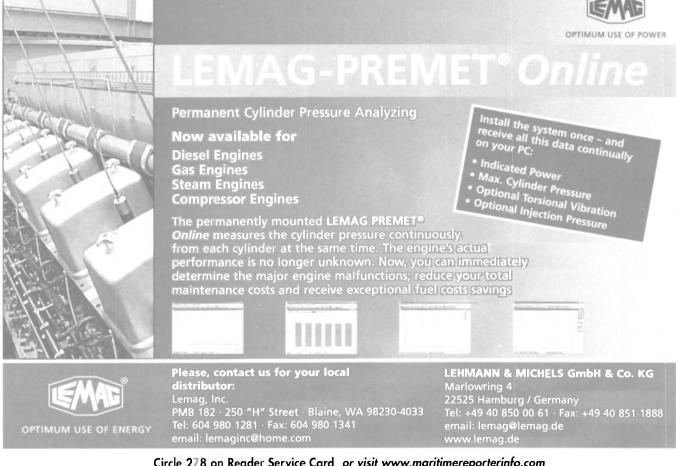
Brinson, who served as president and CEO of the Port of New Orleans from 1986, now heads the millennium port and other special projects. He previously served seven years as president of the American Association of Port Authorities. He also worked for the South Carolina State Ports Authority and as a reporter and later associate editor of The Charleston News and Courier. H. Merritt Lane, III was named as the conference's vice chairman of New Orleans, president and CEO of Canal Barge Company. Harry N. Cook of Washington, D.C., was re-elected as the organization's president.

Fred C. Raskin of Andover, Mass., was named as first vice president. He was formerly president of Eastern Enterprises, Inc. Elected as vice presidents of the conference were W. Scott McGeorge, president of Pine Bluff Sand & Gravel Co.; Joseph L. Meibergen of Enid, Okla., chairman and CEO of Johnston Enterprises, Inc; J. Scott Robinson Muskogee, Okla., port director of the Port of Muskogee; and Michael J. Toohey of Washington, D.C., government relations director of Ashland Inc. William H. Satterfeld was named as secretary and counsel, and Glenn W. Vanselow was selected

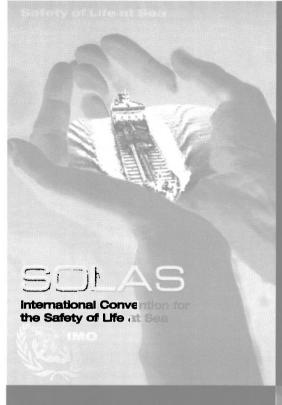
Christopher J. Bresica, C. Barry Gipson, John W. Holt, Jr., Heather Hampton-Knodle and Emmett R. Neal were all elected to the Executive Committee.







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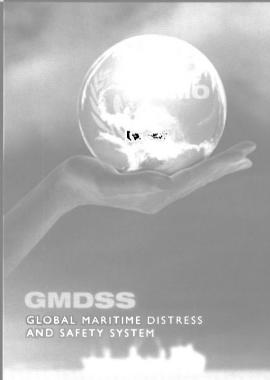


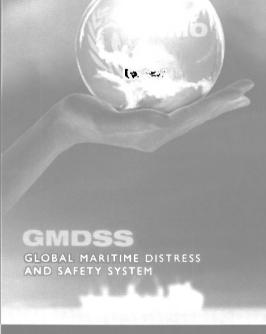




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The first of a new breed of ATB entered service mid-summer, when pusher tug Kara Sea and oil barge Spring Creek of K-SEA Transportation

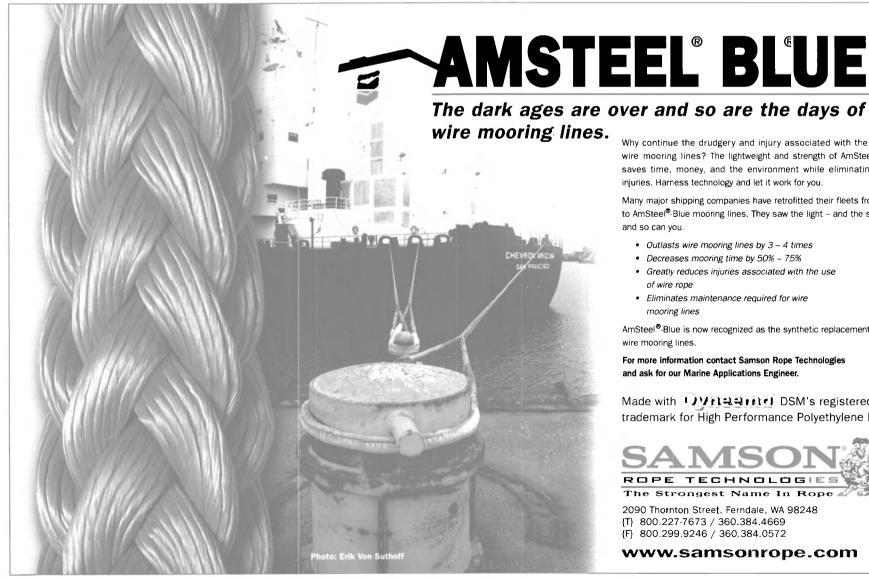


Corp., Staten Island, N.Y., headed off to Pakistan loaded with 12,500 tons of Soybean Oil.

According to the owner's report on July 25, 2001: "Mornin' everyone, The Kara Sea and Spring Creek are approaching the vicinity Bermuda, are in three to five- ft. seas and are making 8.3 to 8.9 knots. The crew is happy with the way the tug rides except for the lateral slamming caused by the seas on the quarter. They have stuffed rope between the tug and barge to dampen the effect which lessens the jolts. There are no other reported problems and the system and components appear to be operating as expected."

The installation job was completed by Bollinger, Gulf Repair LLC. The entire net installed equipment and steel weight was 39 metric tons total, approx. eight tons net (five tons steel and 5.2 tons equipment such as push pin cylinders, 2 off) to the tug (2.25 tons were removed) and the rest approx. 31 tons net to the barge, 14 tons were removed, 34.86 tons steel and 10.4 tons socket plates were mounted.

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## Marco Shipyard: Rolling With The Changes

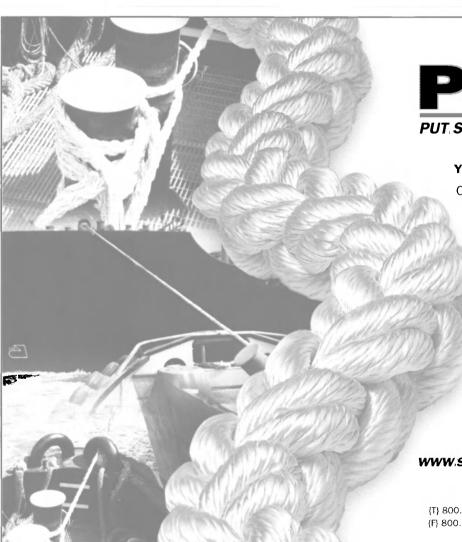
Over their lifetime, fishing vessels are arguably the most robustly constructed maritime structures around, due to their continuous operation in the most arduous of conditions. Marco Shipyard in Seattle — founded in 1953 — built its business and reputation in the fishing industry, producing boats for operation around the globe. In fact, Peter G. Schmidt, company founder and president, was an innovator in the use of steel construction for the fishing vessel market, which previously consisted mostly of wooden boats. "He wanted to bring small boatbuilding into the modern world," said **Bob McMahon**, vice president. While the market for building new fishing vessels is a far cry from 10 years ago, Marco Shipyard has parlayed its marine expertise and built a company with the facilities, the personnel, the hardware and the software technology that have enabled it to command a reputation of one of the finest builders of tugboats and pilot boats in the United States. According to McMahon, the company will expand its opportunities further in the coming months, when it will announce a licensing agreement to build aluminum fast ferries, primarily for the vessel-hungry California market.

Located on Seattle's Lake Washington Ship Channel, Marco Shipyard has, for nearly half a century served as the leading builder of steel and aluminum vessels for the Pacific Northwest. The shipyard — which touts itself as a true full-service facility — has constructed vessels of nearly every type, ranging from oil spill recovery vessels to fishing vessels to the most advanced Z-drive tugs in the world. Since the mid-1960s, the yard has built more than 100 steel and aluminum tugboats, pilot boats, workboats and fishing vessels ranging from 58 to 160 ft. (17.7 to 49 m).

#### Star Gazing

Marco Shipyard's approach to vessel construction and repair has engendered a





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#### Workboat

number of loyal, repeat customers, such as Harley Marine Services of Seattle. "A repeat customer is the sincerest form of flattery," said McMahon. The ship-yard delivered its eleventh tractor tug, Millennium Star, which is a 105-ft. (32 m) vessel with a beam of 36.8 ft. (11.2 m) and a molded depth of 16.5 ft. (5 m),

and is a prime example of Marco's expertise at building the most advanced workboats on the market. According to McMahon, the demand for advanced Voith Schneider and Z-drive tugboats continues to grow, as vessel owners and operators recognize the superior handling and flexibility of these vessels.

Marco is eager to serve this burgeoning market, as its 105-ft. tug, which was designed in house, can be built — "if we're pushed" — in about six or seven months with about ten to twelve weeks between deliveries in series production..

Powered by a pair of Caterpillar 3516B diesel engines providing a total

#### Millennium Star Main Particulars

Length	
Beam	
Depth	
Marine engines	2 x Caterpillar 3516B
Power	4,400 hp
Winches	Burrard Iron Works
lydraulic tow pins	Smith Berger Marine
Z-drives	Ulstein 1650H
Electric	
Electronics	Radio-Holland
Radios	Stephens
Radars	
GPS	
Gyrocompass	
Autopilot	Robertson

#### California Main Particulars

Length	104 ft. (31.7 m)
Beam	29.5 ft. (9 m)
Depth	12.5 ft. (3.8 m)
Marine engines 2 x	Caterpillar 3508B
Power	2,200 hp
Propellers	.Sound Propeller
Gears	
Electric	Harris Electric
Speed	14 knots
Radars, GPS	Furuno
Chart plotting	Transas
Radios	SEA
Gyrocompass	Sperry
Autopilot	Litton
Loudhailer	Ray 430

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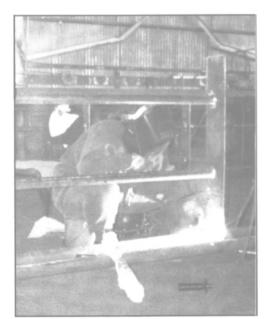
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Circle 309 on Reader Service Card www.maritimereporterinfo.com of 4,400 bhp, Millennium Star is a powerful, multi-purpose vessel capable of providing ship assist, inland and ocean towing and escort services. Winches for the vessel are from Burrard Iron Works of British Columbia. The model HE split-drum headline winch is fitted with 500 ft. of three in. diameter Vetstran line. The model HJD double-drum tow winch handles 2,600-ft. (792 m) of 2.25-in. (5.7 cm) wire, and 1,000 ft. (305 m) of two in. (5 cm) diameter wire. The hydraulic tow pins/stern roller unit is from Smith Berger Marine of Seattle. Additional suppliers of equipment onboard Millennium Star include: Ulstein model 1650H Z-drives; Harris Electric switchboards, distribution panels and wiring; Marine Controls master alarm panel; Radio-Holland USA electronics; Stephens VHF and SSB radios; JRC radars; Furuno GPS units and plotter; Anschutz gyrocompass; and Robertson autopilot.

While Marco Shipyard has an enviable reputation in the construction of advanced azimuthing drive tug-

#### The Marco Shipyard

With more than 600 ft. of waterfront, the Marco Shipyard is renowned for its clean, organized approach to designing, building and repairing vessels. Marco Shipyard is supported by an in-house computerized Naval Architecture Department and Mechanical Engineering Department, and adheres to a modularized building concept which maximizes efficiencies. Following is an inventory of its physical assets.

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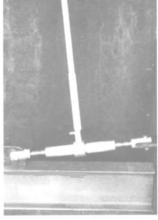


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boats, it has been equally successful serving other market niches, including the construction of advanced pilot boats.

The shipyard earlier this year completed its contract for two new pilot vessels for the San Francisco Bar Pilots with the delivery of the 104-ft. (31.7 m) California, sistership to San Francisco. The boats are outfitted with the latest in electronic navigation aids and are designed to transfer pilots safely to and from ships entering or leaving San Francisco Bay.

The San Francisco Bar Pilots must

service about 8,500 vessels per year, meaning that it maintains two pilot station vessels, with one on duty 12 miles outside the Golden Gate Bridge at all times and under all conditions. "Our pilots have been delighted with the comfort and safety of the first boat," said Captain **Peter McIsaac**, president of

San Francisco Bar Pilots, speaking prior to the delivery of California. "The Marco design has met our expectations, and brings a new level of performance to the Bay." California — on her main deck — features a comfortable day room/lounge area with large windows, an entertainment and information center

and a full galley. The raised pilothouse forward is designed to provide excellent visibility over pilot transfer operations on both the port and starboard sides, as well as good visibility up the sides of the vessel being serviced. Comfort and safety is enhanced by a large roll stabilization tank located below the pilot-

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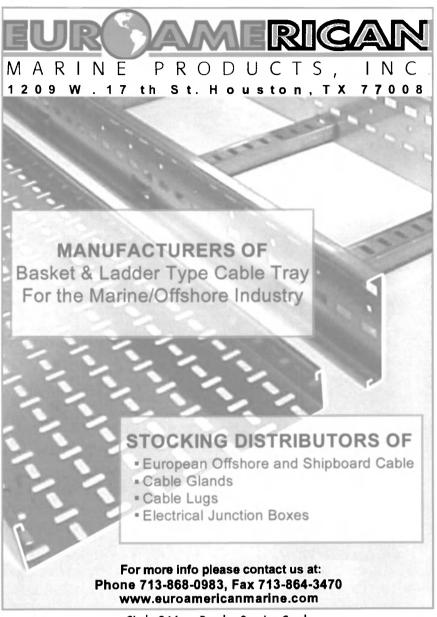
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house deck and large bilge keels on the hull. The vessel, on its stern, carries a 16-ft. Ocean Tech RIB for use in emergencies. In addition to its newbuild capabilities, Marco Shipyard, in some years, garners half of its business through the vessel repair side of the business. With 600-ft. of waterfront and a full complement of trades in-house — backed by its own naval architecture and

marine engineering capability — Marco is well-equipped to handle just about any type of repair job that arises. Its largest drydock can handle a vessel to 1,900 tons and 200+ ft., and has seen work lately ranging from routine maintenance and repair to technically challenging repowers and refits.

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#### Workboat

#### **Bollinger Delivers Patrol Boat**

In time of heightened security, the new 87-ft. (26.5 m) coastal patrol boat, USCG Sturgeon, built by Bollinger Shipyards for the U.S. Coast Guard at Grand Isle, La. Was a welcome sight. The new boat replaces the 82-ft. (24.9)

m) patrol boat Point Sal, that was commissioned in 1966.

Sturgeon is the 36th of 50 nearly identical vessels being built by Bollinger for the Coast Guard in a contract worth more than \$200 million.

The Sturgeon has a 17 ft. (5.1 m) beam and a 6 ft. (1.8 m) draft. It is powered

by two MTU diesel engines with a top speed of 25 knots and a range of 882 n.m. It has a crew of ten and accommodations for 11.

The new shallow draft cutter is designed to operate up to 200 mi. offshore, as well as near shore. It is equipped with a larger pilothouse than



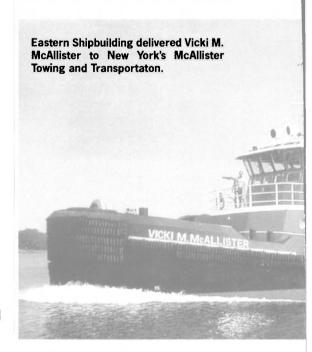
the boat it replaces, providing 360-degree visibility with an integrated and sophisticated command and control system. It also has a stern launch and recovery system for a small aluminum boat with rubber side guards (RIB) that improves efficiency and safety over the present crane launch and recovery system employed on the boat it replaces.

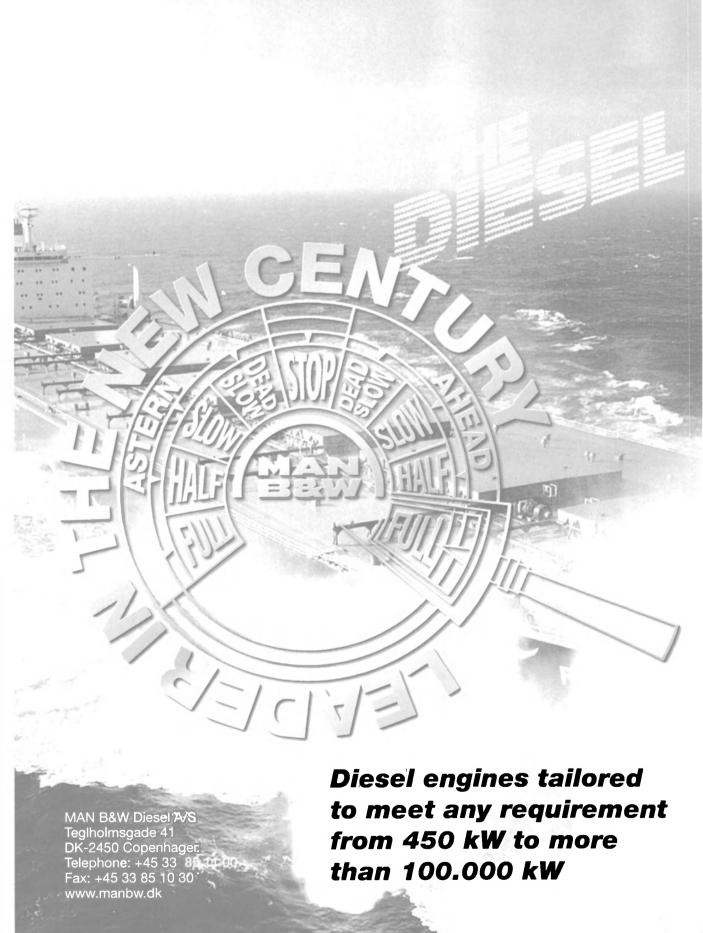
Sturgeon is capable of meeting its maritime missions of search and rescue, law enforcement, marine environmental response and protection, commercial vessel safety, recreational boating safety and national defense. It is designed to work closely with the Coast Guard's future deep-water assets and all of its aircraft. The cutter is uniquely capable of providing home defense and is expected to provide added security for Louisiana Offshore Oil Port (LOOP) and offshore energy platforms.

According to **Boysie Bollinger**, the terrorist attacks on the United States on September 11 have once again focused attention on the Coast Guard and its inestimable value to our country and its homeland security. Within minutes after the attacks on the World Trade Towers, Coast Guard Cutters and their crews were assisting in the area emergency response agencies. They transported medical aid and logistical personnel and provided security for New York harbor.

#### Vicki M. McAllister Delivered From Eastern

Eastern Shipbuilding Group, Inc., delivered Vicki M. McAllister, the second of two 96 ft. (29.2 m) reverse trac-





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tor tugs that they have recently constructed for McAllister Towing and Transportation Company, Inc. Vicki M. McAllister, slated for operations in the Philadelphia area, is a 5,000 hp vessel measuring 96 x 34 x 15 ft. (29.2 x 10.3 x 4.5 m) tug. It was designed by Jensen Maritime Consultants of Seattle, Wash., and built and classed by ABS A1 Towing-AMS. It is powered by two EMD 12-645-E7B engines and two Schottel Model SRP-1212FP Z drives producing up to 60 tons of bollard pull. NETEC hawser winches Model X2671 are mounted fore and aft holding 475 ft. of 10 in circumference line. Firefighting equipment consists of Detroit Diesel 8V-71TI diesel engine driving a Goulds 3410-8 in. by 10 in. pump, which produces 3000 gpm that is distributed to two 1500 gal. Elkhart fire monitors.

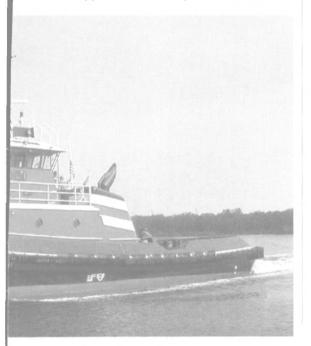
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#### Rodriguez Building Twin-Screw Shrimpers

Rodriguez Shipyard in Bayou LaBatre, Ala. is enjoying a busy season with a twin-screw shrimper currently under construction for a late November delivery. The new boat, for owner Steve Nguyan, will be similar to the Lucky B delivered to Louisiana customer Ba Nguyan last August. At 98 x 26 x 12-ft., the boats, are each powered by a pair of Cummins 6-cylinder KTA19 M3 engines rated for 600 hp at 1,800 rpm, turning into Twin Disc 5202 gears with 6.1:1 reductions.

#### California Builder Launches **New Catamaran Design**

Many of the catamarans being launched in North America are built to imported designs, but a California builder is taking a home-grown approach. Working with a team of

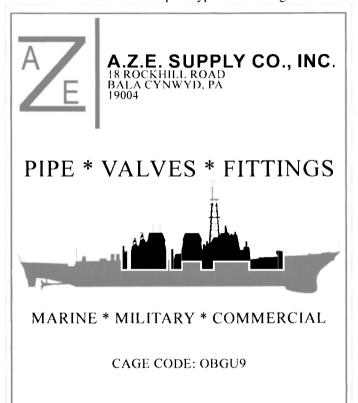


November, 2001

built shop north of San Francisco, Moose Boats owner Roger Fleck has built his prototype. The firm will be hauling the boat to the New Orleans Work Boat show and they are looking for orders for this or either of the two other models available. The prototype is

skilled aluminum builders in his custom 32 ft. (9.7 m) over all, excluding swim grids, and 28.2-ft. (8.5 m) on the waterline. The full beam is 11.2 ft. (3.3 m) with a 22-in. maximum draft. Dead rise aft is 15 degrees and dry displacement is 13,800 lbs. This model is powered by a pair of Cummins six-cylinder 6BTA5.9 M3 engines with a recreational rating of

330 hp at 2,800 rpm. Driving Hamilton 274 waterjets through ZF 88C reversing gears with a 1:1 ratio, the boat achieved its 34-knot design speed on sea trials. The boat will also be available with the same engines in their commercial rat-



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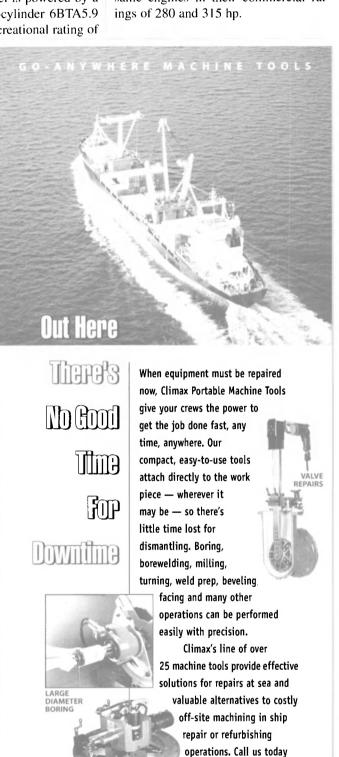
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## Tug Automation Control System Helps Eliminate False Alarms

When operators of properly equipped tugboats receive a system alarm, they know there is a real problem. They also know that they're not going to get any help from an on-board engineer because the operator is the only one on board.

enable pilots and shore engineers to have a complete picture of a vessel's system via graphical displays and touch screens. Designed to replace existing dedicated systems that were not user friendly, this modular system was built using off-the-shelf equipment from Charlottesville, Va.-based GE Fanuc Automation and adapting it to meet requirements for shipboard systems. GE Fanuc received certification for the components for use in marine applications with the American Bureau of Shipping and Lloyd's Register.

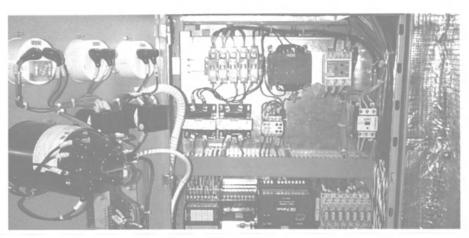
"The main advantages of using standard equipment from GE Fanuc and adapting it to the marine world are twofold: worldwide component availability and lower cost," says Claude Messiaen, Techsol's president and owner. "We're avoiding specialty parts and leveraging proven off-the-shelf hardware.

Techsol chose GE Fanuc's CIMPLICI-TY human machine interface software and Series 90-30 programmable logic

But Quebec-based Techsol, Inc.'s helps reduce the alarm, thanks to new Marine Automation Control System (MAX) installed in several harbor tugboats designed by Robert Allan Ltd. This state-of-the-art alarm, control, and monitoring system eliminates both false alarms and the need for an on-board engineer, making it possible for only the pilot and shore engineer to handle any problems that might arise. Techsol, a marine electrotechnology company, created this Unmanned Machinery Space (UMS) system to

controllers (PLCs) with field I/O modules to create the compact MAX system able to carry out all of the vessel's control, alarm and monitoring functions. The Series 90-30 field I/O modules are dedicated to specific equipment, and the MAX system requires five or six of these units to achieve complete ship automation.

Because each field I/O module is equipped with a central processing unit (CPU), it can accept input from switches and sensors and generate output to



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#### Monitoring & Control

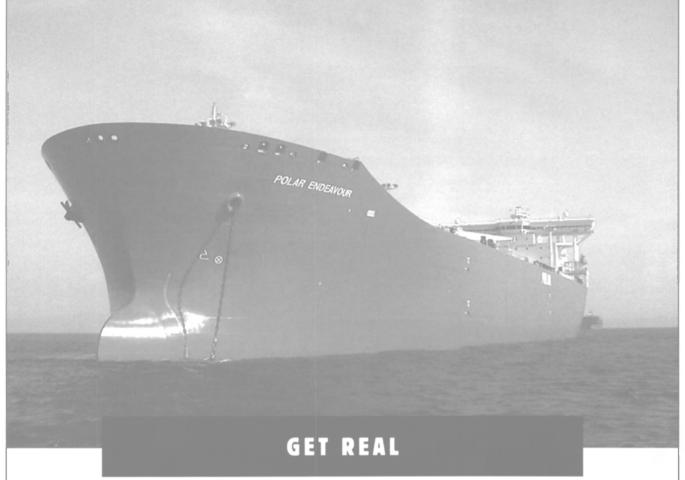
control machines and processes without relying on the processing power of the central PLC. Thus, they can act as standalone devices able to carry out normal functions and keep the machinery operational if the central system fails. Additionally, their autonomous nature provides faster processing and greater reliability. The modules have the capacity for self-diagnostics down to the sensor level and can generate fault reports on open wire, short circuit, under and over range, and wiring error. These digital and analog modules communicate with up to 700 sensors that monitor operating conditions on the boat's propulsion and auxiliary systems, including main engines, generator and pump control, switchboard logic, fuel transfer, and steering.

When a sensor receives information, such as a fire in the starboard engine, it transfers this information to the fire detection field I/O module. The module then takes immediate fire-suppression

steps, sounds an alarm, and also notifies the central PLC of the problem via a high-speed data bus. The Series 90-30 PLC relays this information to the other modules, which take the appropriate self-preservation steps on equipment that they monitor. At the same time, the central PLC converts the information and sends it to the user interface, which shows the operator the type and exact location of the problem. If a field module fails, the central PLC will take over the control for that unit until the fault is cleared, providing a basic level of redundancy at no extra cost.

#### **Opening Windows**

The CIMPLICITY software receives data from the PLCs and I/O points, acting as a central operator interface for various local and remote controls. This easy-to-use graphical interface was developed on a Windows NT platform, and, in Techsol's applications, is composed of marine-approved computers and touch-screen displays. The software employs an object-oriented approach that makes it simple to create screens to handle any number of operating parameters. Pre-built and pre-configured screens are readily adapted using graphic tools. A built-in graphics editor incorporates Windows-type toolbars on the development screen. The user simply selects a tool for drawing, or for adding text and button objects. An Object Linking and Embedding (OLE) button eases importation of OLE 2.0 objects such as spread sheets, charts, and bitmapped



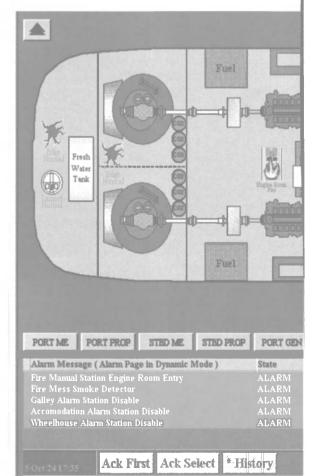
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#### Monitoring & Control

images. Once objects are created, they can be resized, rotated or moved using the "handles" that appear when the object is selected. Additionally, operators are able to switch CIMPLICITY screens in less than half a second, ensuring accurate data and quick response. Since CIMPLICITY was developed under Windows NT, it interfaces easily with any third-party equipment, and screens can be easily adapted to reflect replaced or upgraded equipment.

Techsol took advantage of the software's open architecture by creating AutoCAD drawings of the engine and importing them into CIMPLICITY. Since the screens were developed using actual ship equipment, what the operator sees on screen accurately depicts the equipment and its exact location on board. MAX has 13 to 20 different screens, and most equipment graphics displayed on the screens relate detailed information in response to a touch by the operator's finger. This configuration gives the operator easy comprehension of the system layout without any specific or advanced technical knowledge. which is a key benefit of the Techsol system.

One company that has seen this benefit firsthand is Robert Allan Ltd., Canada's oldest privately owned consulting naval architectural firm, providing marine consulting and design services to a worldwide client base. Headquartered in Vancouver, the company specializes in tug and barge transportation, shipassist and escort tugs, and fast patrol

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craft

"Our principal products as naval architects are high-performance tugs with very low levels of manning," says Robert Allan, president and owner of Robert Allan Ltd. "A very high standard of automation is required, and that really implies a system like the one Techsol

is producing,"

CIMPLICITY's high standard of automation allows MAX to be controlled by only one on-board operator, and its flexibility permitted Techsol to design a system that generates no false alarms. That's no easy feat by marineworld standards.

Techsol created custom scripts, or algorithms, for MAX. By following these algorithms, the system reacts to varying conditions and eliminates possible false alarms. For example, when a tugboat maneuvers, fuel has a tendency to slosh around in the tank, generating low-fuel alarms. With MAX, when the

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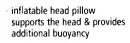
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#### Moniforing & Control



pilot maneuvers the boat, input from the joystick automatically disables the fuel tank low-level alarm, so sloshes will not cause alarms.

According to Messiaen, U.S. Navy representatives recently experienced a trial run and demonstration of a tugboat equipped with MAX, and were impressed when the system did not give

any false alarms. Civilian watercraft makers are also impressed with MAX, as well as makers of luxury yachts and large offshore tugs. Techsol is also working with a U.S. engine maker to specify MAX as the standard control system for their engines.

Techsol installs MAX in new construction as well as retrofits, and the



team has found that the system merges easily with existing equipment. So easily, in fact, that Techsol retrofitted a control system on a 400-car ferry over a five-week period without ever having to take the vessel out of service.

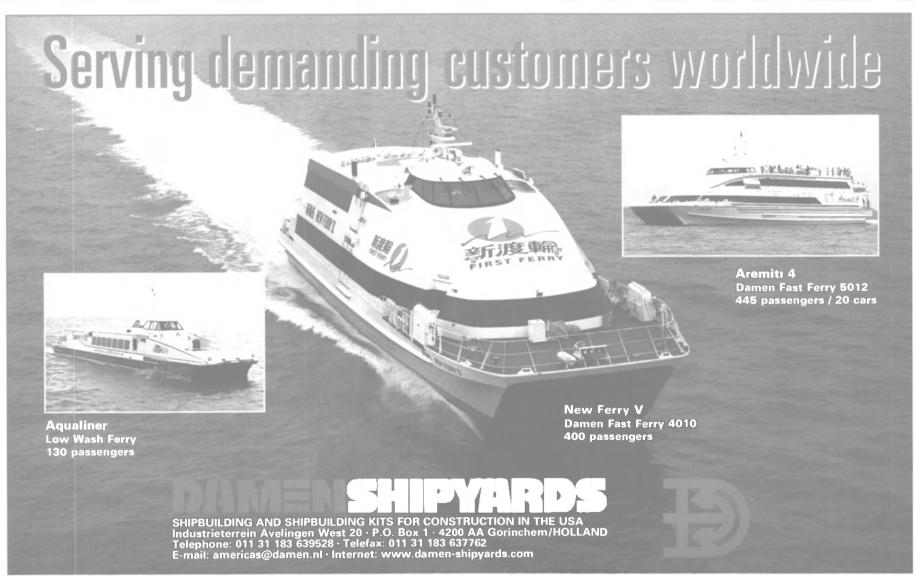
"When we do retrofits, we try to save what we can," Messiaen says. "We use MAX with the existing equipment, especially sensors, and the modules from GE Fanuc are wonderful at integrating with the on-board architecture."

In the future, Techsol looks to integrate the CIMPLICITY software with a

predictive maintenance package. By incorporating predictive maintenance into their system, Techsol will be able to expand MAX's capabilities, enabling it to automatically inform the operator when preventive and regularly scheduled maintenance should be performed.

Not only will the new system eliminate false alarms, it will help prevent true alarms from happening with preventive maintenance. Now that's keeping a ship afloat.

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#### Keeping an Eye on Fuel Costs

As fuel prices will seemingly continue to rise, owner/operators will increasingly turn to systems such as the Digital Torque Meter to help with energy conservation. The system measures horsepower, rpm and torque on rotating shafts by using fiber optic sensors, making the system accurate and reliable. The system is designed to be flexible, and allows for installation on shafts as small as two in. and as large as 24 in. in diameter. In upgrading the system over the years, Instruments, Computers & Controls has kept evolving customer needs as its guiding force. The standard Digital Torque Meter System typically has a NEMA 4 enclosure up to 30 ft. from the shaft, displaying rpm, shaft horsepower and torque. Inputs and outputs can be configured to interface to other onboard instrumentation. A portable system is also available, and can be used from ship to ship. The fiber optic technology allows nearly all electronics, except for the sensor LEDs, to be housed within the NEMA 4 enclosure.

A temporary power cord is connected to the box for quick installation until permanent power can be had. The sensors typically mount across a bearing housing or mounting brackets. Once the system has been installed and initially calibrated, there is no need for recalibration as the system does not drift. The customer is able to recheck calibration at any time. Installation of the Digital Torque Meter System is performed by the customer, which helps make the unit competitively priced. While a precise, step-by-step manual allows customers to install the system without any training, the company maintains its New Hampshire facility with a simulat-

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ed shaft that allows customers hands-on training if required.

#### Intelligent Software Agents for Machinery Diagnostics



Companies using process control software can integrate intelligent software agents for machinery diagnostics and prognostics using MACSEA Ltd.'s DEX-TER IM system. The artificially intelligent agents use probabilistic neural networks to detect patterns of alarm conditions associated with specific machinery faults. The agents acquire real-time machinery sensor data, monitor alarms, detect trends, diagnose equipment faults, and predict impending problems. DEXTER is designed to "plug-and-play" with existing process control software, thereby adding value to a company's automation investment. Animated characters with speech synthesis and recognition capabilities appear on the user's screen whenever an

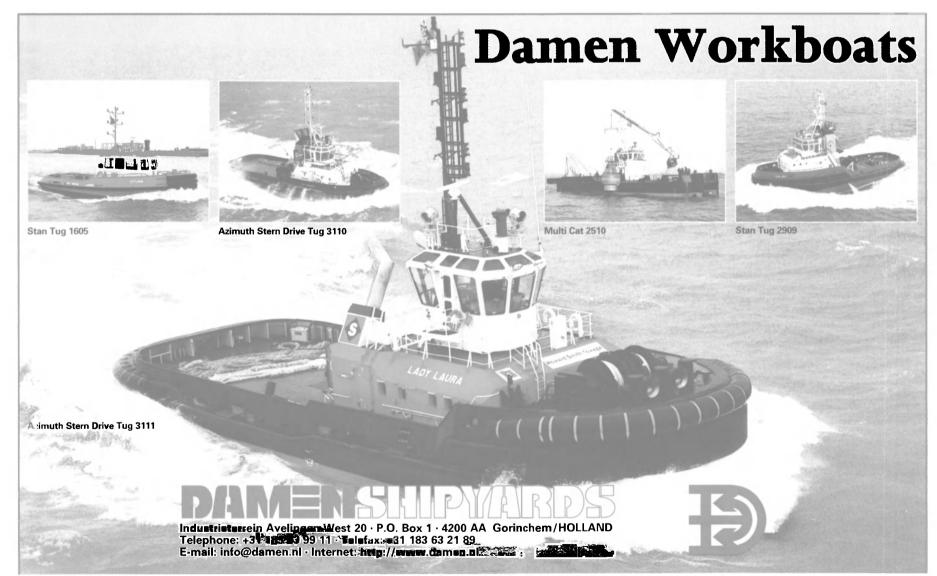
agent detects a problem, no matter what other software the user happens to be running at the time. Software tools are provided to easily create and deploy teams of real-time agents in a distributed configuration across computer networks.

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#### Wärtsilä NSD: Extending the Life Cycle of Marine Diesel Engine

Wartsila NSD, long a provider of advanced diesel engine technology, has steadily evolved through natural growth and acquisition into a whole propulsion system provider. The company, maintaining its high standard of research and development, has worked to steadily refine the process of monitoring and analyzing propulsion system performance.

On a tanker, for example, an engine breakdown can be catastrophic. Rapid response at the first sign of trouble is the first line of defense in avoiding a potential catastrophe, not to mention major costs. The problem today, with the considerable drawdown in the number of crew required to operate today's ships, is that qualified technicians are not always readily avail-



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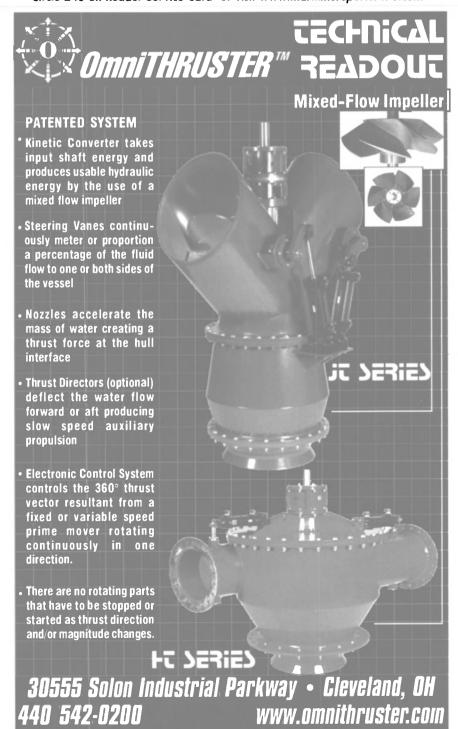
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#### Monitoring & Control

able on the high seas. Consider that the main engine for a tanker costs between \$6-\$7 million, or about 10 percent of the tanker cost with a lifetime of 15 to 20 years. To guarantee an optimal life-span, Wartsila NSD has set out to provide onboard engine operators with as much assistance as possible.

Sensor-based operating systems continuously monitor the engine, mainly the piston running behavior and its wear. They warn the operator before problems might occur. But those surveillance systems themselves can break down without warning.

#### **Advanced Help Desk System**

Wartsila NSD asked Kaidara to develop a diagnostic system that could be used at sea. The project focused on two of the most sold monitoring tools of the Mapex product family. Kaidara created a case database from 120 carefully documented cases. Now, when an engine operator at sea encounters a problem, he calls a technician in Switzerland. To get information on how to fix the current breakdown, the technician just checks off a series of boxes on the screen. The diagnostic system then searches the case database for the previously solved problems that most closely match the current case, and the system gives the technician precise repair instructions.

"Some of our low speed diesel engines are equipped with additional monitoring systems," said **Karl Svimbersky**, Head of the Engine Diagnosis Division, Wartsila NSD. "These tools indicate the fitness of the engine and permanent information of the engine operator is essential. Thanks to Kaidara

Advisor, a failure in such a tool can be located and repaired within a very short time, avoiding heavy and costly engine breakdown."

Today, the diagnostic is available on the laptops of the maintenance staff. Onboard a ship, they can access the engine's entire history and the data on previous repairs. Data captured onboard the ship is used to update the central case database. Highly satisfied with the results of this project. Wartsila NSD is studying the possibility to apply the technology to the entire maintenance process.

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#### Selco Offers Analogue Alarm Annunciator

Selco has released an improved and updated version of its M3000 product, which is a compact 24 channel Analogue Alarm Annunciator. The M3000 is now delivered with a simple, flexible and user friendly programming tool.

The M3000 is touted as ideal for those

with needs for monitoring with sensors for instance; temperature sensors, pressure sensors or any other kind of sensors providing a signal within the range of 0-20 mA or 0-24 VDC. Selco's M3000 includes 48 programmable alarms. Each alarm can be allocated to survey any one of the 24 inputs.

The alarms can be programmed to control one of the 24 LEDs on the front panel and one of the 14 open collector outputs. Several alarms can control the same LED and/or output. Furthermore there is one common open collector output for general alarm and output for siren control.

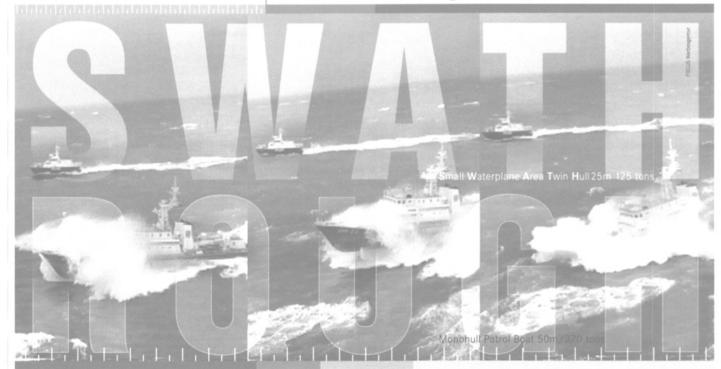
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M3000 has a special feature that provides exhaust gas monitoring for combustion engines. The exhaust temperature on each cylinder is compared with the average temperature of the remaining cylinders.

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#### Navi-Sailor Consoles Modernized

Transas Marine has switched to a newgeneration, modern design of hardware for its Navi-Sailor range of navigation systems, new hardware which is available as full-size pedestal mount and desktop consoles. Designed to support the new software technology used in the Transas Navi-Sailor line, the hardware set comprises a console and built-in RS-3 marine computer, which will be applicable as the standard Marine Processing Unit (MPU) for the entire range of the company's navigation products.



The desktop version is designed as a solution for small craft or a retrofit. When bridge space is limited, the console can be located on the chart table, while the RS-3, as a separate module, can be positioned anywhere else. Another advantage of the new consoles is that they are pre-cabled and delivered as "plug and play" solutions allowing easy installation onboard the ship. The consoles are in Transas standard black and dark-gray colors, although other colors are also available upon request.

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#### NorControl Gives River Forth Advanced VTS

Forth Ports, PLC, the U.K.'s second largest port handler, commissioned a Vessel Tracking System (VTS) from Norcontrol IT in 1998 to replace equipment installed in 1984. The system uses four radars to track all commercial vessels within the Firth of Forth but it needed the back up of a sophisticated Voyage Management Database to record all associated information such as voyage times, anchorage usage, pilot & tug usage, cargo status etc. Following a requirements specification process with Norcontrol IT a completely new Voyage Management Database was designed and installed.

"Norcontrol IT have developed this latest product after extensive consultation with Forth Ports, an interactive approach which will now be a key part of the Voyage Management Database development with other customers," said Øyvind Taugl, Manager of Research and Development in Norcontrol IT. "It will also ensure future customers benefit from a solid base product while being assured that their specific needs are incorporated into the delivered application."

The Voyage Management Database is a web-based application designed to be intuitive to use and enable rapid processing of information. The application manages static and dynamic data and a Data Administrator can track and manage a wide range of information about system users, local pilots, tugs, ports, ships and cargoes etc.

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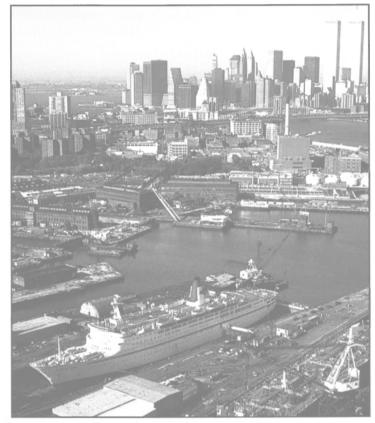
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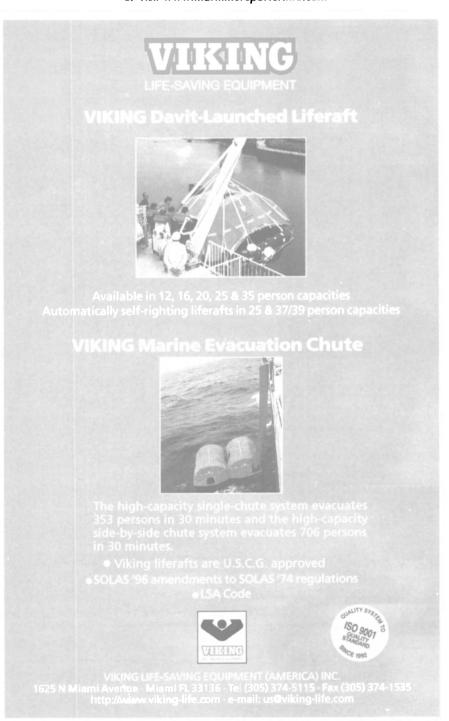
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## \$120M NYC Ferry Deal Goes To Manitowoc Marine Group

A hotly contested contract to build three Kennedy Class ferries for the City of New York was last month awarded to Manitowoc Marine Group for \$120 million. Given the recent terrorist attacks that brought down the World Trade Centers and the revived New York waterway as a result, the contracts are particularly high-profile. The new Kennedy-class ferries will be 310 x 70 ft (94.4 x 21.3 m), and are capable of transporting 4,400 passengers and 30 vehicles, and will replace three existing ferries built in 1965. They will provide year-round transportation service between Staten Island and Manhattan. The ferries will feature twin pilot houses plus state-ofthe-art navigation and propulsion systems. "This contract is an excellent example of the solid growth opportunities afforded us by our strategic acquisition program in general, and more specifically, last year's acquisition of Marinette Marine," said Terry D. Growcock, Manitowoc's president and CEO. "It also continues our success in extending the reach of our shipyards beyond their traditional Great Lakes markets."

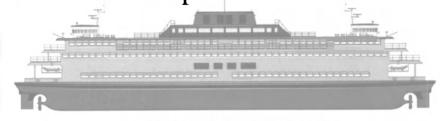
Tom Byrne, president of Manitowoc Marine Group, added: "We expect to build the ferries at Marinette Marine, with the first ferry scheduled for delivery in fall of 2003. The ferries will feature "old world" nautical aesthetics that are reminiscent of the ferries that plied New York's harbors decades ago. Material procurement and basic hull fabrication work for the first ferry will soon begin at Marinette Marine.

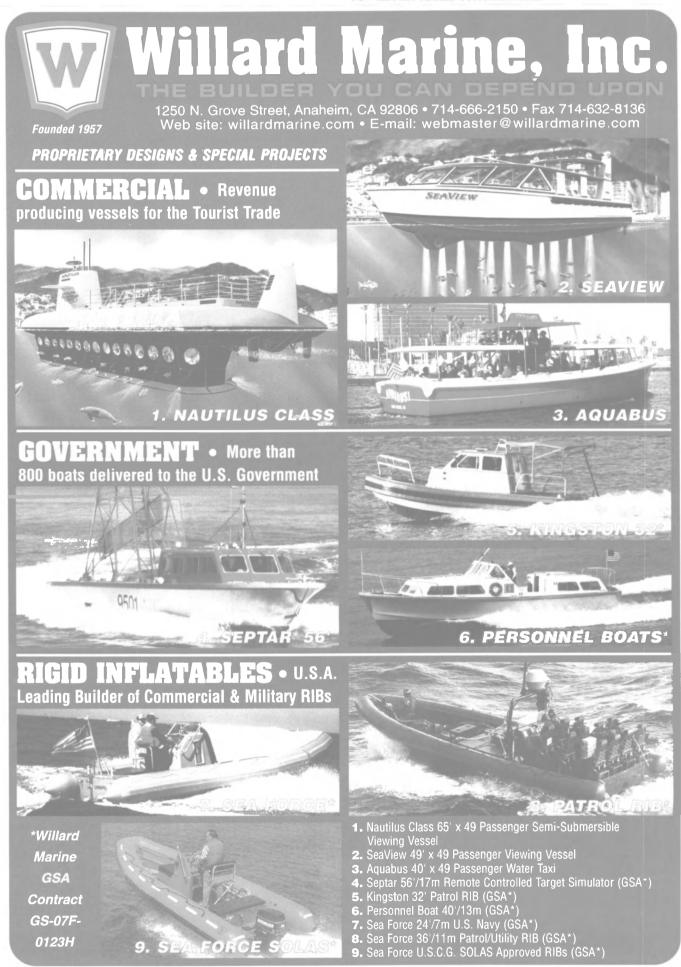
In addition, Manitowoc received a contract from Great Lakes Dredge & Dock to build a 7,100-cu.-yd. dump scow. Work on the 7,100-cu.-yd., splithull dump scow, which will be built by Bay Shipbuilding, is expected to begin later this fall. The 63 x 277-ft. (19.2 x 84.4 m) dump scow will be constructed and ABS-certified for ocean-class service and is similar to two dump scows built by Bay Shipbuilding in 1987. Delivery of the \$4.8-million vessel is scheduled for August, 2002.

## Manitowoc Tapped To Build USCG Icebreaker

The Manitowoc Company, Inc. also won an \$82.4-million contract to build a new Great Lakes ice breaker. The new vessel will measure approximately 240 x 60 ft. (73.1 x 18.2 m), and will displace 3,500 long tons. In addition to breaking ice to keep shipping lanes open on the Great Lakes, the multi-mission vessel will service aids to navigation, as well as performing search and rescue, pollution control, security, and law enforcement duties from its homeport of Cheboygan, Mich. The vessel will be

built at the company's Marinette Marine shipyard, and is expected to take more than three years to build. The new ice breaker, which will be delivered in 2005, replaces the Mackinaw, a 290-ft. (88.3 m) Coast Guard cutter that was built in 1944.





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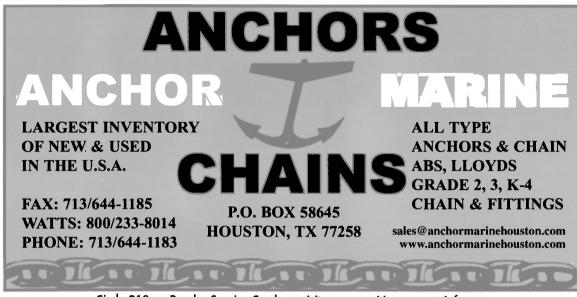


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#### IBS Fitted To Navion Tanker/Drillship

Sperry Marine Systems, a unit of Northrop Grumman Corporation, recently fitted an integrated bridge system (IBS) on the 96,900-dwt Navion Odin, a new shuttle tanker built at the IZAR Construcciones Navales SA shipyard in Puerto Real for Norway's Navion. "This job required a very rapid turnaround time to meet the shipyard's schedule,

which we achieved in record time of six weeks from order to commissioning/seatrials," said **J. Nolasco DaCunha**, vice president and general manager of commercial marine markets. The bridge equipment includes six separate operator consoles, four of them with flat-screen LCD displays. The system uses Sperry Marine's proprietary Voyage Management System software and Electronic Chart Display and Information System with radar overlay.



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#### IMO Adopts Anti-Fouling Convention

A new IMO convention prohibits the use of harmful organotins in anti-fouling paints used on ships and will establish a mechanism to prevent the potential future use of other harmful substances in anti-fouling systems. The International Convention on the control of harmful anti-fouling systems on ships was adopted on October 5.

Under the terms of the new Convention, Parties to the Convention are required to prohibit and/or restrict the use of harmful anti-fouling systems on ships flying their flag, as well as ships not entitled to fly their flag but which operate under their authority and all ships that enter a port, shipyard or offshore terminal of a Party.

Ships of above 400 gt and above engaged in international voyages (excluding fixed or floating platforms, FSUs and FPSOs) will be required to undergo an initial survey before the ship is put into service or before the International Anti-fouling System Certificate is issued for the first time; and a survey when the anti-fouling systems are changed or replaced.

Ships of 79 ft. (24 m) or more in length but less than 400 gt engaged in international voyages (excluding fixed or floating platforms, FSUs and FPSOs) will have to carry a Declaration on Antifouling Systems signed by the owner or authorized agent. The Declaration will have to be accompanied by appropriate documentation such as a paint receipt or contractor invoice. Anti-fouling systems to be prohibited or controlled will be listed in an annex (Annex 1) to the Convention, which will be updated as and when necessary.

#### **BP Orders Fourth Tanker**

BP has placed with National Steel and Shipbuilding Co. (NASSCO) of San Diego an order for a fourth double-hull oil tanker for use in delivering Alaska North Slope crude oil to refineries on the west coast. BP placed orders for three tankers in September 2000.

Construction of the 1.3-million-barrelcapacity tankers will begin in early 2002, and NASSCO is scheduled to deliver the first ship in late 2003 with subsequent ships being delivered in 2004, 2005 and 2006. BP will complete conversion of its Alaska fleet to double hulls in 2006. In addition to double hulls, BP's new Alaska Class tankers will be built with redundant propulsion and steering systems which include twin diesel-electric power systems in segregated engine rooms, twin propellers and twin rudders. Use of diesel-electric propulsion systems will also reduce air emissions at sea and in port while reducing maintenance down time.

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## **ANCHORS CHAINS**

ChartCo Supplies Jo Tankers

ChartCo has supplied and fitted ChartManager on the 24-vessel parcel tanker fleet, owned and managed by Norwegian company, Jo Tankers.

Captain Egil Hansen of Jo Tankers says, "We chose ChartManager because we wanted to get our information updated as soon as it becomes available. It provides us with an easy way to follow up chart corrections and has standardized the method of chart updates on all our vessels, which is essential for overall vessel and fleet safety."

Jo Tankers is storing all chart updates and data on a laptop, to be printed as required, providing a useful means of audit trail. In terms of money spent per vessel, the company is finding that ChartManager is at least as cost-effective as sending chart updates by courier.

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#### **OMI Corporation Acquires** Vessels and Charters

OMI Corporation announced an agreement to acquire four product tankers from two other ship owners for approximately \$120 million cash in aggregate. Two of the vessels are 35,000 dwt built in South Korea in 2000. One vessel was delivered on September 10, and the other was delivered on September 30. Both vessels will be chartered back to the owner for five years. The other two vessels are 37,000 dwt product carriers under construction in South Korea. Upon delivery in November 2001 and March 2002 the vessels will commence three-year time charters.

#### Shipping Lines Form Alliance

Yang Ming Line announced that five major Asian steamship lines have agreed to form one of the largest cooperative international sea container transport efforts among steamship lines. The new alliance for a cooperative worldwide network will consist of: COSCO Container Lines Ltd., Kawasake Kisen

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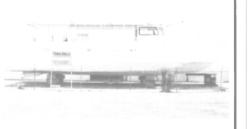
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Kaisha, Ltd. (K-Line), Yang Ming Marine Transport, Hanjin Shipping Co., Ltd., and Senator Lines GmbH. Management for the group agree that the only way to provide the best possible service to customers in the container shipping industry today is by means of optimization of each carrier's assets and rationalization of their serivces on a global basis. There will be a transition time while the newly formed alliance will exchange slots and study changes in port rotations.

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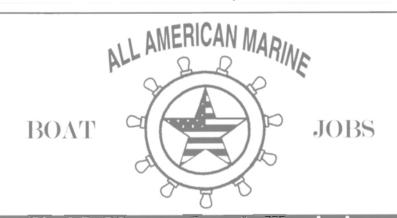
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#### Terrorism: The Aftermath

## Security is Synonymous With Safety

#### By Capt. James S. Clarkson Modern Maritime Group

Since the worst-case scenario became a reality with September's terrorist attacks in the U.S., organizations of all kinds have been forced to re-evaluate how security applies to their operations. While the nation's focus has been primarily on the aviation industry, those of us in the maritime community have immediately seen many ramifications for water borne transportation. Because of the monstrous scale of death and damage, the industry can expect governments and regulatory authorities to apply varying degrees of increased security measures throughout the free world's infrastructure.

Substantial security measures have already been taken in the maritime sector. The U.S. Coast Guard is instituting several new port security measures. Security zones have been established in U.S. ports, reporting requirements for vessel arrivals have been greatly expanded and the Coast Guard is escorting vessels perceived to be high-risk targets for potential terrorist activity. Government organizations are also scrutinizing a vessel's previous ports of call and are requiring crew lists supply the country of origin of each crew member.

While this reaction is understandable, activity of this nature is difficult to maintain and often does not address the root causes of the problem. For the longterm, the industry must ensure that remedies and corrective actions taken are well thought out, help sustain vigilance and supply the resources required to achieve a systematic approach to security. If done properly, the solutions will continuously improve performance, prevent security breaches at all levels and mitigate the inevitable, increased cost demands on business. The solutions should be designed to incorporate existing infrastructures and technologies and be scalable and flexible in order to meet new opportunities and needs. This challenge will be difficult, but now is the

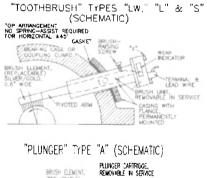
In the past 15 years, the maritime community has witnessed a rising tide of regulations that have focused primarily on safety and environmental protection. In the aftermath of September 11th, new rounds of regulations concentrating on security are likely to be created. This will bring added economic pressure to an industry that already suffers narrow profit margins and steadily increasing administration costs.

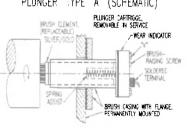
The industry has recently seen the implementation of two major

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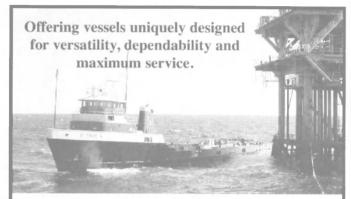


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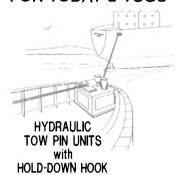


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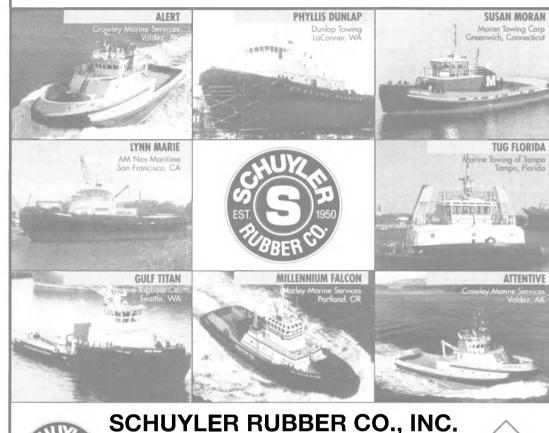


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### Terrorism: The Aftermath

international mandates, the International Safety Management (ISM) Code and the International Code for Seafarers Certification Training and Watchkeeping (STCW). These two initiatives have driven massive increases in administrative, compliance and other operating costs and, in turn, assisted in changing the

overall face of the industry itself. As anxieties subside, and people and businesses return to normal, corrective actions will be reviewed and well intentioned professionals will attempt to implement solutions to increase security and provide protection to people, property and the public at large. It is a good

and worthy goal. However, an initial concern for mariners is the possibility for the birth of another management system — Security Management.

The incorporation of a Security Management System is not needed, will confuse instead of improve the situation and will add to an already significant bur-

den. The maritime industry presently operates under several management systems, including some that address Safety Management (ISM Code), Quality Management (ISO 9000) and Environmental Management (ISO 14000). These standards are perfectly suited to address security requirements and negate any necessity for establishing a new standard. As an example, consider the stated objectives of the ISM Code: "to ensure safety at sea, prevention of human injury or loss of life, and avoidance of damage to the environment, in particular, to the marine environment, and to the property." Further, the Code requires Companies to implement a system that "establishes safeguards against all identified risks," including preparing for the emergencies related to both safety and environmental protection.

All successful management systems are supported by the same basic principles. They require acceptance and leadership from senior management, a written policy, applicable written procedures, a cultural commitment and evidence of compliance. Advanced systems also require performance measurement to gauge an organization's execution of documented policies and procedures. For years management system experts have been preaching integration of management and technology systems as a key component of effectively managing processes. Today it is more imperative than ever to apply the principles of management systems across multiple functions (safety, environmental protection, quality and now security) and leverage the productivity benefits of information technology.

"Man will occasionally stumble over the truth, but most of the time he will pick himself up and continue on."

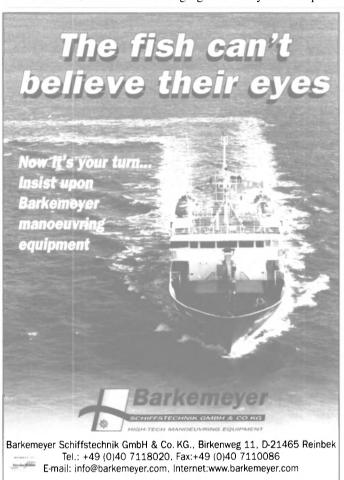
— Winston Churchill

#### What are the Threats?

The Marine industry, like aviation, is a part of the transportation industry and therefore an obvious target for terrorist attacks. Many ship managers have already envisioned the horror of having a bomb placed on one of their vessels in a populated port. Vessels such as tankers and cruise ships are particularly likely to be appealing targets for terrorists because of the high potential for loss of human life and destruction.

Another type of criminal posing a security threat to the maritime industry is pirates. International law defines piracy as the attack of a ship for private ends (money). Though motivated by money and not political or religious aims, piracy is an increasing menace to the international shipping trade and should be addressed in a company's Safety Management System.

Also, there are individuals who may



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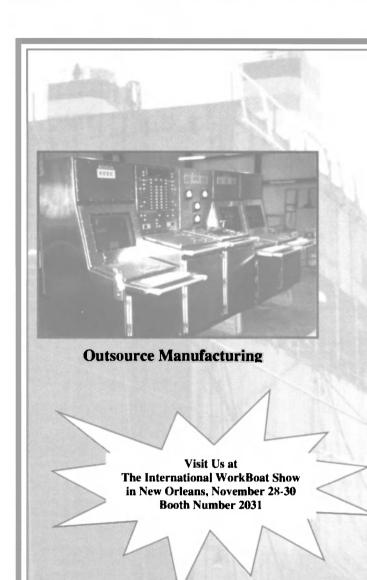
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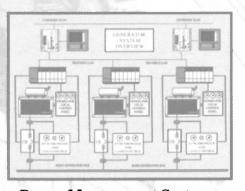
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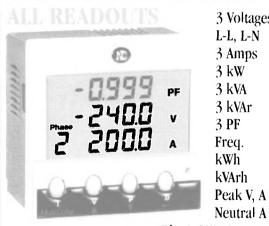
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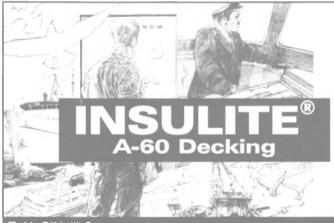


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#### Terrorism: The Aftermat

pose as security threats to maritime businesses and our economy in general. These include hackers, who attack our information infrastructure, and disgruntled employees.

#### **Shipboard Security Procedures**

The international and dynamic nature of the business and services provided makes the shipping industry more vulnerable to security lapses than most other industries. The amount of variables involved in protecting a ship are, by far, more numerous than protecting a manufacturing plant. It's not effective to put a fence around a ship. However, with a comprehensive security program a company can limit access to both the ship and the terminal or port facility the vessel is calling on. Shipping companies should review the content of the policies, plans and procedures in their management systems to verify they adequately address elements such as training, communications, key procedures and emergency preparedness that apply to secu-

rity issues. Some examples of management system improvements for shipboard security include:

#### **Gangway Security**

A vessel's gangway is the easiest point of access to a vessel when it is moored at berth. Too often, the crew member assigned to monitor gangway access is not given clear instructions for boarding procedures and when to call for the assistance of an officer. Furthermore, decreased manning levels on ships often result in the gangway watch taking on additional responsibilities that require leaving the gangway unattended for periods of time. Vessel operators need to emphasize the security aspects of the gangway watch in procedures and training. Items to be addressed should include Embarking/Disembarking procedures (for crew, guests and contractors), communication procedures (internal and ship-to-shore), Stores and Package Receiving procedures, and Security Equipment (lighting, CCTV's, hand-held radios, etc.) In many ports, the terminal or a third party provides a security officer. In such cases, the vessel should have procedures to familiarize the security officer with his responsibilities to the vessel. In all cases, the Master of the vessel must ensure that this security is adequate and that security personnel know and understand shipboard requirements and pro-

#### Certificate Validation

One of the most difficult processes to carry out aboard a vessel is validation of a crew member's certification. Forged and illegally obtained documents are widespread and must be dealt with through a cooperative effort from several sources. Validation procedures should include input from the vessel, vessel management, manning agencies or unions and, in some circumstances, flag-state administrations.

#### **Captain's Interview of Crew Members**

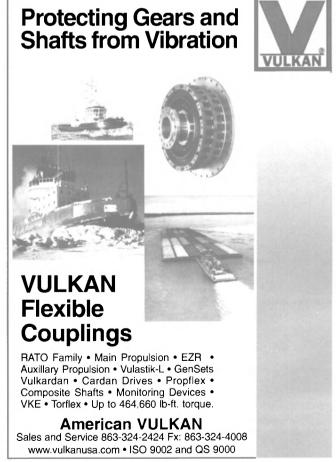
Ship's Masters should conduct one on one interviews with each new member of the crew as they sign on. A thorough interview will give the master insight to the capabilities and attitude of the crew member and provide the opportunity to immediately establish policy and expectations aboard the vessel.

#### **Security Tours, Contingency Plans**

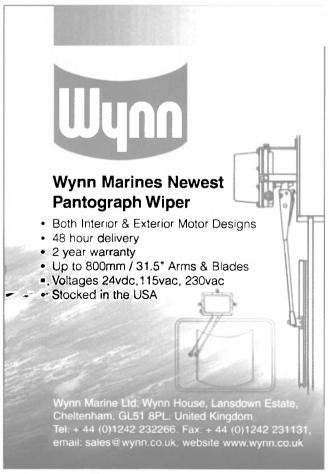
Crew member's rounds, both at sea and in port, should always include elements of security. Tours and inspections throughout the vessel can include checks for intrusion and piracy, lock and key control and adherence to limited access spaces. Also, vessel management systems should be examined for content of their Emergency Response Plans. Most vessels have plans for emergency items such as pollution events (hazmat, oil spills), medical emergencies, fire, abandon ship, man overboard and many other. However, few vessels have contingency plans for bomb threats, dealing with intruders or hostage situations.



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#### **Port Security**

For all of the security measures that can be taken aboard a vessel, effective security in port is only possible if the port authority and terminal operator also engage in effective security measures. Items to consider for port security are guarding the perimeter of the terminal, including surveillance and protection of the water borne boundaries, conducting drills for bomb threats, hostage situations and intruders and practicing security measures in all terminal employees' routines. Port procedures and plans must be communicated to calling vessels and coordinated with vessel procedures and requirements. For example, security plans should be raised and coordinated during the initial operations briefing held between the vessel's cargo officer and the load/discharge supervisor ashore. Ideally, operations checklists provided by each party in this meeting should reflect security requirements.

Additionally port authorities must effectively coordinate all elements of the system (i.e., working with shipping agents to gain access to cargo manifests, ETA, ETD, previous port of call, destination, and tracking movements of dan-

## **Buyer's Directory**

This directory section is an editorial feature published in every issue for the convenience of the readers of MARITIME REPORTER. A quick-reference readers' guide, it includes the names and addresses of the world's leading manufacturers and suppliers of all types of marine machinery, equipment, supplies and services. A listing is provided, at no cost for one year in all issues, only to companies with continuing advertising programs in this publication, whether an advertisement appears in every issue or not. Because it is an editorial service, unpaid and not part of the advertisers contract, MR assumes no responsibility for errors. If you are interested in having your company listed in this Buyer's Directory Section, contact Susan Cosme at (212) 477-6700.

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Tranter, Inc., P.O. Box 2269 Wehlta Fals, TX 76307
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Scientific Marine Services, Inc., 101 State Pl., Suite F. Escondido, CA 92029

continued on page 87

#### Terrorism: The Aftermath

gerous materials in the port).

#### **Data Security**

Fortunately, most of the financial services companies affected directly by the collapse of the World Trade Center had data recovery and data management systems already in place. Other companies

around the world, however, have not prepared themselves for a disaster of this scale and are now considering solutions to solve issues raised by the crisis. According to **Carrie Lewis**, an analyst at Yankee Group Inc. in Boston. "Almost every company out there is rethinking what they are doing." The

question for all companies to consider is "what would happen if a bomb destroyed the building that houses company computers?"

As the maritime community assesses its weaknesses with regard to vessel and port security it must bear in mind that the means to implement the improve-

ments already exist through implemented Safety, Environmental and Quality Management Systems.

Companies with practicing management systems can simplify the otherwise daunting task of incorporating additional security measures by using the tools built into these management systems. Identification and implementation of the changes needed to a company's security procedures can be administered through existing audit, document control, and training procedures.

By Capt. James S. Clarkson, Modern Maritime Group





Shipbuilding in the Far East, especially in China and Korea, is continuing its upward trend in 2001, and deck crane supplier Liebherr has enjoyed success as well.. Current deliveries in the Far East include: 40 deck cranes (four, 40-ton cranes per ship) for a series of 10, 2,530 TEU containerships under construction at Hyundai for the German shipowner B. Schulte; 20 deck cranes (four, 40-ton cranes per ship) for five 2,530 TEU containerships under construction at Daedong Shipyard for the Greek shipowners Efshipping S.A. and Liquimar Tankers Management Ltd. The most recent orders in China include 2 x 670 TEU container vessels at Jiangzhou Shipyard for the German shipowner Klingenberg Bereederungs und Befrachtungs OHG and 2 x 1.100 TEU container vessels at Jiangdong Shipyard for another German Werner owner Bockstiegel Bereederungs GmbH. Each of these vessels will be fitted with two cranes capable of lifting 45 tons at a radius of 26.5 m.

Liebherr's reach is global, as it is represented around the world by both Liebherr-owned companies as well as by selected business partners. To enhance its global sell, the company recently extended its reach, with Liebherr Maritime Benelux B.V. in Utrecht, The Netherlands. In addition to its office in Houston, Liebherr Nenzing Cranes in Miami, USA has been opened to deal with the ever-increasing enquiries form American shipowners and shipbuilders for supply of deck cranes.

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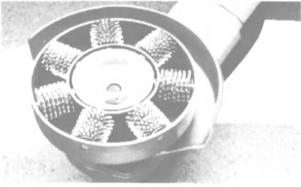
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#### Ship's Store



#### **Enviro-Strip**

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#### **TurtleSkin**

Both safety and comfort are key elements in the design of the TurtleSkin WaterArmor suits. In addition to the patented fabric, the suit has received a patent for its design that allows the panels covering the thigh to be shortened or lengthened, so that one suit can fit any-

one. A TurtleSkin fabric was also used in the crash bags that allowed the NASA's spacecraft Pathfinder to land successfully on Mars in 1997, and will be used in the three upcoming missions to Mars from both the U.K. and U.S. in 2003.

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#### **Arion International**

Arion International, Inc., has introduced three Marine Thermal Imaging Cameras for nighttime use, collision avoidance, and search/rescue. Unlike image intensifiers that require low lev-

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#### **Governor Control Systems**

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LIEBHERR-Werk Nenzing GmbH, located in Austria, was founded in 1976 for the purpose of designing, selling, manufacturing and providing after-sales service for ship and offshore cranes. Since then the product range has extend-

ed to include crawler cranes, as well as harbor mobile cranes. The network of Liebherr service stations throughout the world provides a continuous and reliable after-sales service for all our customers.

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used to make the photoluminescent signs.

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#### Shave Away's Dust Muzzle Works With Any Vacuum

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Maritime Reporter/Engineering News

### Ship's Store



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#### **Back To Nature**

Back To Nature Products Co. introduces Aqua-Strip Safer Marine Paint & Varnish Remover. It removes multiple layers of bottom and topside coat-

ings in one application. Aqua-Strip is environmentally safe, biodegradable, non-flammable and contains no methylene chloride. It is safe for all surfaces including fiberglass and gel coat.

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#### Hoffer Flow Controls

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#### Analytic Systems

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#### Advance Fabricating

Advance Fabricating, Inc. has supplied two 92x30x11 towboat construction kits to John

Bludworth Shipyard, LLC in Corpus Christi, TX. These boats were designed by John Bludworth and are being built for Republic Barge Transportation of Houston, Texas.

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for shipboard lighting are based on the stan-

dards originally developed by The L.C. Doane Company.

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#### **National Crane**

National Crane Corporation, America's truck-mounted hydraulic crane leader and a Grove Worldwide Company, has released literature that introduces its new Series 500D tele-

scoping crane. The 500D is a completely redesigned version of the company's popular 500C series. The new design affords greater lifting capacity, longer reach and improved overall performance.

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#### Binsfeld Engineering, Inc.

Binsfeld Engineering, Inc. introduces the TorqueTrak 9000-IP, a perma-

nently powered digital radio telemetry system. The system includes a fiberglass rotating collar with miniature transmitter, which broadcasts digital data from a torque sensitive strain gage to the digital receiver. Simple and easy to install, this telemetry system provides a real time torque information during actual machine operation.

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#### Konrad

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tors checks crane trim and list in various operating modes. Wind, deck loads, tank loads as well as hook load and detailed crane model are included.

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#### Mountz, Inc.

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With the Wizard, entering torque and force parameters is as easy as maneuvering through Visor screens with a touch of the stylus. so there's no learning curve if the user has had a PDA.

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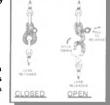
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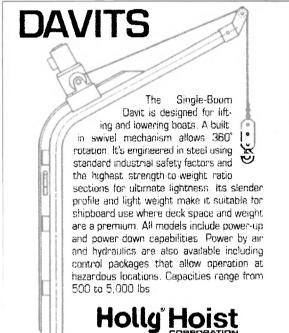






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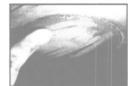
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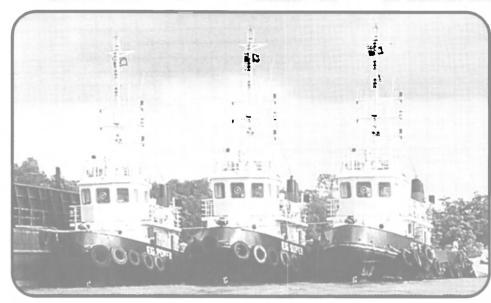


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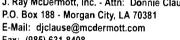
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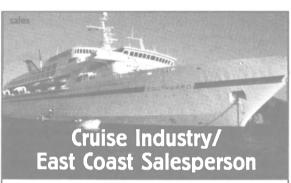
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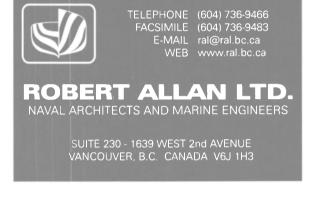
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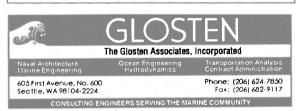


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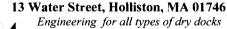
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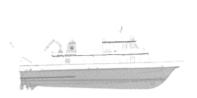
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ARITIME REPORTER & ENGINEERING NEWS	0 0 1 6 - 7 5 0	OCT. 16, 2001
Lissue Frequency MONTHLY	5. Number of Issues Published Annually 1.2	6. Annual Subscription Price NONE
MARITIME REPORTER & ENGINEERING N 118 EAST 25TH. ST. NEW YORK, NY		Gontact Person DALE BARNETT Tesephone 212-477-6700
MARITIME ACTIVITY REPORTS 118 EAST 25TH. ST. NEW YORK, NY 10010	Publisher (Not printer)	
Full Names and Complete Mailing Addresses or Publisher, sollor, and Ma	naging Editor (Do not leave blank)	
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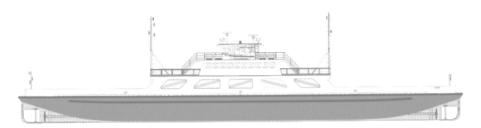
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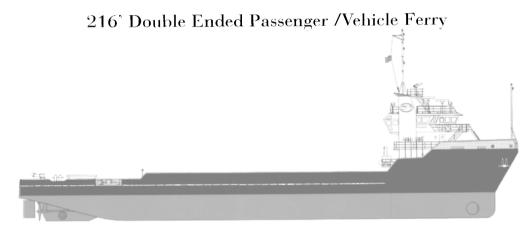


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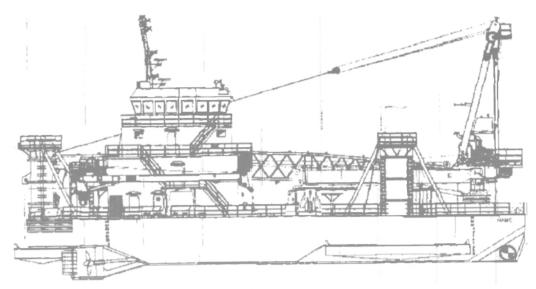
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